



Board of Education
2017-2018
Budget

Presented by:
Regional School District 13 Board of Education

Board of Ed's Proposed 2017 - 2018 Budget



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Superintendent's Budget Message Investing in Excellence: Stronger Every Day 2017-2018 Proposed Budget

A comprehensive overview of the 2017-2018 school year is contained in the following pages. Included are: budget assumptions, information on how to read the budget, budget summary, enrollment, staffing, and budget detail.

School budgets should be built upon the premise that the financial resources exist to uphold the overall mission of the district and support the attainment of identified goals. The mission of Regional School District 13, a community that embraces learning, honors tradition, and embraces change, is to ensure that all students will be engaged and ethical lifelong learners and citizens who will thrive, excel, and contribute in an ever-changing, interdependent world by providing challenging, diverse, and nurturing experiences that empower each student to succeed through meaningful partnership with family and community. Inherent in the stated mission is our collective commitment to our students regarding the availability of "challenging, diverse and nurturing experiences". Our district goals bring that commitment to life by translating them into "action steps" that exist at the Board of Education, administrative and staff level. Decisions are made at each level that operationalize our individual and collective commitment to delivering on the pledge that we make through our mission statement.

Over the course of the past three years we have added additional programs and positions, re-written our curriculum in several areas to reflect changes based on the common core state standards and prepare students for the changes in statewide testing, added additional AP and UCONN courses at the high school, created a STEM program at Strong Middle School, closed a school in response to significant declines in enrollment, created a teacher leadership structure in reading/language arts, mathematics and science, provided improved professional learning opportunities for staff, and implemented throughout the district a professional learning community model where student performance data is examined and used to improve teaching and learning. Deliberate planning and work has gone into making improvements in the areas that have the greatest impact on student learning.

The 2017-2018 theme of "Stronger Every Day" identifies what is happening in our organization. Personnel, programs, and practices are in place so that we make deliberate decisions to link these resources to student outcomes. These deliberate decisions contribute to our growing stronger every day throughout our district

Our three goal areas identify our priorities which are student achievement, well-being and engagement. Teachers and staff are focused every day on enhancing student achievement through strong instructional practices at the Tier 1 level while addressing individual student needs through differentiated teaching practices and interventions. We are consistently attentive to students' well-being and in particular have developed greater resources for those students who are dealing with anxiety in the school setting. Finally, our attention to student engagement is organized through the lens of the 4C's of 21st Century Learning: communication, collaboration, critical thinking, and creativity.

The proposed gross operating budget for the 2017-2018 school year is \$37,137,901 an increase of \$432,300 over the current year's budget, \$36,705,601. This is a 1.18% increase from this year's operating budget. Salaries and benefits represent \$527,881 of the increase. Increases in buildings and grounds, operating services, and dues and fees and overall decreases in purchased services, supplies, capital and debt service total <\$95,581>. Our net operating budget; however is a 1.82% increase due to a decrease in revenue of -10.92% reflecting \$203,253 less in projected revenue than this year. Every source of local, state and federal revenue has decreased with the exception of special education excess cost. The total net increase in next year's budget is \$635,552.

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Superintendent's Letter (cont.)

Key details in this proposal include:

An overall headcount decrease of 3.6 FTE
An addition of a math interventionist at the elementary level
An addition of a .6 Pre-K teacher
Continued 1:1 deployment of Chromebooks at Strong Middle School
Class sizes remain within Board of Education target class size limits
Development of a career center at CRHS
Expansion of pre-k programming
Capital improvements
Professional development and in-service training to support staff improvement

The creation of this budget represents the best of the 4C's: communication, collaboration, critical thinking and creativity. At every level of our organization there has been unwavering attention to 21st century thinking and problem solving to create the 2017-2018 proposed budget. Regional School District 13 is growing stronger every day.

Respectfully submitted,

Kathryn Y. Veronesi, Ed.D.
Superintendent of Schools

District Goals

- Student Achievement:** Improve student learning as indicated in District Performance Targets
- Well-Being:** Support and improve a culture of physical, social and emotional safety for all students.
- Engagement:** Increase student engagement in learning.

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Operating Assumptions for the 2017-2018 Budget

1. Include costs associated with employee contracts.
2. Assume a 65% funding of the Excess Cost grant that directly offsets services provided to high cost programs and the formula will remain the same for 2017-2018 budget.
3. Budget is based on class size guidelines:
 - a. K-1 18 students
 - b. Grade 2 20 students
 - c. Grade 3 22 students
 - d. Grade 4 20-24 students
 - e. Grade 5-6 21-25 students
 - f. Grade 7-8 22-26 students
4. Continue to implement the 1 to 1 device program at Strong and CRHS.
5. Meet all state and federal guidelines for students and comply with all generally accepted accounting principles.
6. Continue to review spending and implement cost saving opportunities wherever possible.
7. Include those necessary items to comply with the CIAC audit, Financial Audit Finding, NEASC, ADA compliance and State testing of our water system, as well as ongoing fire and safety compliance.
8. Budget tuition expense for students placed outside the district or students choosing to enroll in a Magnet School program is based on current knowledge. No additional funding is in place for new placements or school choice programs.

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READING THE BUDGET



Account Structure

The chart of accounts is structured as required by the state and federal governments for specific reporting purposes. Each sub account category is differentiated as follows:

CHART OF ACCOUNTS - CODING SYSTEM

FUND **OBJECT** **FUNCTION** **LOCATION**
X-XX **XXX** **XXXX** **XX**

GENERAL FUND	OBJECT	FUNCTION	LOCATION	DESCRIPTION
1-10	510	2700	91	Transp. - Reg
1-10	510	2700	99	Transp. - SPED
1-10	530	2410	92	Postage - CRHS
1-10	610	1101	94	Art Supplies - Memorial
1-10	624	2610	93	Fuel - Strong
1-10	735	2580	91	Software - District

Budget Format

The budget format presents the information by location and by object in summary and detail. The Budget Summary is then followed by a detailed budget totaled by object. The Budget Detail contains the line item detail that supports the summary.

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Regional School District 13 Budget Summary

OBJECT	DESCRIPTION	ACTUAL 2015 - 2016	BUDGET 2016 - 2017	PROPOSED 2017 - 2018	\$ CHANGE	% CHANGE
100	Salaries	\$ 20,565,036	\$ 20,857,058	\$ 21,322,267	\$ 465,209	2.23%
200	Benefits	\$ 7,010,252	\$ 6,767,109	\$ 6,829,781	\$ 62,672	0.93%
300	Purchased Services	\$ 889,622	\$ 995,927	\$ 912,230	\$ (83,697)	-8.40%
400	Buildings and Grounds	\$ 937,719	\$ 897,701	\$ 917,583	\$ 19,882	2.21%
500	Operating Services	\$ 3,186,822	\$ 3,145,791	\$ 3,428,125	\$ 282,334	8.97%
600	Supplies	\$ 1,621,970	\$ 1,696,558	\$ 1,604,316	\$ (92,242)	-5.44%
700	Capital	\$ 671,462	\$ 541,219	\$ 375,155	\$ (166,064)	-30.68%
800	Dues and Fees	\$ 50,495	\$ 50,250	\$ 54,688	\$ 4,438	8.83%
900	Debt Service	\$ 2,047,391	\$ 1,753,988	\$ 1,693,757	\$ (60,231)	-3.43%
	Total Expense	\$ 36,980,769	\$ 36,705,601	\$ 37,137,901	\$ 432,300	1.18%

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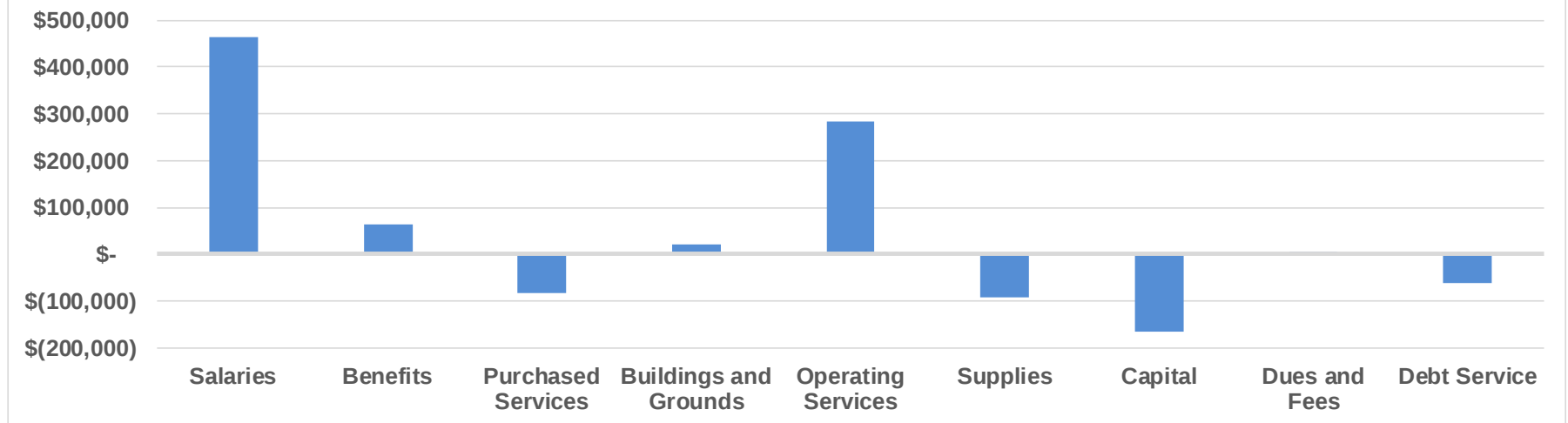
Detail of Estimated Receipts

DESCRIPTION	ACTUAL 2015 - 2016	BUDGET 2016 - 2017	PROPOSED 2017 - 2018	\$ CHANGE	% CHANGE
Local					
Adult Education	\$ 10,159	\$ 9,931	\$ 9,434	\$ (497)	-5.00%
Buildings and Grounds Rental	\$ 49,176	\$ 60,000	\$ 48,500	\$ (11,500)	-19.17%
Interest Income	\$ 14,910	\$ 17,000	\$ 16,000	\$ (1,000)	-5.88%
In-House Tuition	\$ 50,000	\$ 200,000	\$ 198,500	\$ (1,500)	-0.75%
Activity Fee and Other	\$ 126,802	\$ 24,000	\$ 73,800	\$ 49,800	207.50%
Fund Balance Carry-over	\$ 991,553	\$ 1,196,948	\$ 884,799	\$ (312,149)	-26.08%
State & Federal					
State Receipts Building Grants	\$ 189,896	\$ -	\$ -	\$ -	
State Receipts Building Interest	\$ 4,315	\$ -	\$ -	\$ -	
Transportation	\$ 98,944	\$ 85,000	\$ 80,750	\$ (4,250)	-5.00%
Special Education Excess Cost	\$ 338,328	\$ 268,580	\$ 346,423	\$ 77,843	28.98%
Total Revenue	\$ 1,874,082	\$ 1,861,459	\$ 1,658,206	\$ (203,253)	-10.92%
Net Operating Budget	\$ 35,106,686	\$ 34,844,142	\$ 35,479,695	\$ 635,553	1.82%

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CHANGE IN PROPOSED BUDGET



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Budget Increases in Excess of \$5,000

Item	Increase
Certified Salaries	\$ 494,448
Student Transportation	\$ 180,336
Special Education Tuition	\$ 86,582
Group Insurance	\$ 70,456
Rental of Equipment	\$ 42,672
Transportation - other	\$ 12,846
Social Security/Medicare	\$ 8,881
Pension	\$ 7,875
Insurance	\$ 6,017
Software Licensing	\$ 5,386

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Budget Decreases in Excess of \$5,000

Item	Decrease
Buildings	\$ (175,000)
Purchased Services/Education	\$ (49,023)
Transportation - other	\$ (44,091)
Books and Periodicals	\$ (29,812)
Support Salaries	\$ (29,239)
Unemployment	\$ (24,540)
Oil	\$ (21,381)
All Supplies	\$ (19,351)
Purchased Services/Technical	\$ (16,644)
Electricity	\$ (16,198)

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Enrollment



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REGIONAL SCHOOL DISTRICT 13																
ENROLLMENT																
	SY 08-09	SY 09-10	SY 10-11	SY 11-12	SY 12-13	SY 13-14	SY 14-15	SY 15-16	SY 16-17	SY 17-18	SY 18-19	SY 19-20	SY 20-21	SY 21-22	SY 22-23	SY 23-24
	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
Pre-K	38	25	21	21	26	25	30	19	30	35	35	35	35	35	35	35
K	149	118	125	101	123	89	81	103	115	85	119	96	96	101	99	103
1	153	168	131	134	115	135	99	106	110	119	88	124	100	100	105	103
2	173	158	162	130	136	111	137	95	108	108	119	88	124	100	100	105
3	154	178	161	171	128	139	114	136	103	112	111	122	90	127	102	102
4	187	153	183	160	171	126	139	113	147	104	115	114	125	92	131	105
5	174	187	149	182	160	171	125	142	116	152	107	118	117	128	94	134
6	179	173	185	143	183	159	169	125	149	117	152	107	118	117	128	94
7	166	180	172	184	147	181	160	162	134	149	119	154	109	120	119	130
8	184	166	178	174	187	153	181	161	162	131	147	118	152	108	119	118
9	143	150	141	150	143	154	125	143	134	137	109	123	99	127	90	99
10	145	138	153	136	149	141	156	127	145	134	136	108	122	99	126	90
11	157	142	143	155	134	148	139	146	128	144	132	134	106	120	98	124
12	124	148	132	141	151	133	141	140	141	122	140	129	131	103	117	96
Total	2088	2059	2015	1961	1927	1840	1796	1718	1722	1649	1629	1570	1524	1477	1463	1438
Change	-1.4%	-2.2%	-2.8%	-1.8%	-4.7%	-2.4%	-4.5%	0.2%	-4.4%	-1.2%	-3.8%	-3.0%	-3.2%	-1.0%	-1.7%	
Cumulative change	-1.4%	-3.6%	-6.5%	-8.4%	-13.5%	-16.3%	-21.5%	-21.3%	-26.6%	-28.2%	-33.0%	-37.0%	-41.4%	-42.7%	-45.2%	

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Regional District 13 Enrollment by Class SY 2017-2018

Brewster Grades Pre-K-3

Grade	Students	Teachers	Projected Class Size	Target Class Size
Pre-k	35	1.6	17.5	
K	47	3	15.7	18
1	62	4	15.5	18
2	53	3	17.7	20
3	61	3	20.3	22

Lyman Grades K-4

Grade	Students	Teachers	Projected Class Size	Target Class Size
K	33	2	16.5	18
1	53	6	18.2	19
2	56			
3	47	5	17.8	22
4	42			

Memorial Grades 4-6

Grade	Students	Teachers	Projected Class Size	Target Class Size
4	63	3	21.0	20-24
5	86	4	21.5	21-25
5 ID	62	3	20.7	21-25
6	65	3	21.7	21-25
6ID	51	3	17.0	21-25

Strong Middle School Grades 7-8

Grade	Students	Teachers	Projected Class Size	Target Class Size
7	89	5	17.8	22-26
7 ID	60	3	20.0	22-26
8	82	4	20.5	22-26
8 ID	52	3	17.3	22-26

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Staffing



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STAFFING ANALYSIS

Group	Position			
Administration		SY 15-16	SY 16-17	SY 17-18
	Superintendent	1.0	1.0	1.0
	Business Manager	1.0	1.0	1.0
	Building Administrators	7.0	6.0	6.0
	Pupil Personnel Director	1.0	1.0	1.0
	Special Education Coordinator	1.0	0.0	0.0
	Director of Operational Dev.	0.0	1.0	1.0
	Director of Curr. Instruc. & Assess.	1.0	1.0	1.0
	Athletic Director	1.0	1.0	1.0
	Sub-total Administration	13.0	12.0	12.0
Teachers				
	Regular Education	138.0	138.4	134.9
	Special Education	16.4	16.4	17.0
	Speech	6.1	5.6	5.6
	Guidance	4.0	4.0	4.0
	Psychologists	4.9	4.9	4.9
	Social Workers	3.0	2.9	2.9
	Librarians	4.0	4.0	4.0
	Tutors	4.0	5.0	5.3
	Grants	2.6	2.4	2.4
	Sub-total teachers	183.0	183.6	181.0
Total Certified		196.0	195.6	193.0

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STAFFING ANALYSIS - continued

Group	Position			
		SY 15-16	SY 16-17	SY 17-18
Support Personnel				
	Central Office	13.0	14.5	14.5
	Secretaries FT/PT	14.5	12.5	12.0
	Instructional Assistants	12.5	9.5	9.0
	Special Education Assistants	37.2	32.7	32.7
	Nurses	6.0	5.0	5.0
	Maintenance Staff FT/PT	16.5	15.0	15.0
	Certified OT Assistant	1.0	1.0	1.0
	ABA	18.0	15.0	15.0
	Data Processing	0.4	1.0	1.0
	Grants	5.8	6.3	6.3
	Other	2.5	1.5	1.5
	Sub-total support	127.4	114.0	113.0
Total Personnel		323.4	309.6	306.0
Change		(4.1)	(13.8)	(3.6)
Three Year Change				(21.5)

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Staffing Changes

Reductions	
Category	FTE
Elementary Teachers	-2.0
Middle School Teacher	-2.0
District Music	-0.5
District Technology	-1.0
10 Month Administrative Assistant	-0.5
Teaching Assistant	-0.5
Subtotal	-6.5
Additions	
Category	FTE
Math Interventionist	2.0
Pre-K	0.6
Literacy Tutor (Previously Grant funded)	0.3
Subtotal	2.9
Net	(3.6)

Summary by Location



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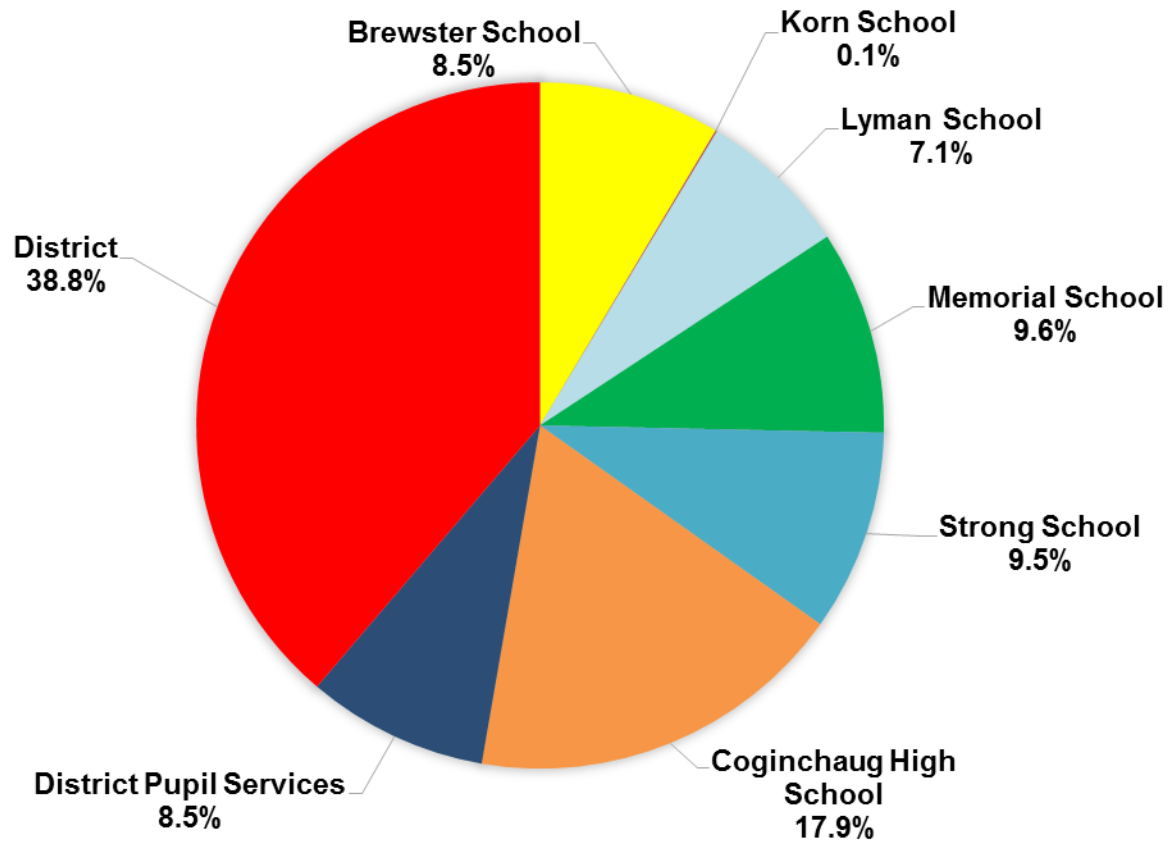
Location Summary

	ACTUAL 2015 - 2016	BUDGET 2016 - 2017	PROPOSED 2017 - 2018	\$ CHANGE	% CHANGE
Brewster School	\$ 2,338,413	\$ 3,094,956	\$ 3,172,449	\$ 77,493	2.50%
Korn School	\$ 1,665,060	\$ 114,590	\$ 30,819	\$ (83,771)	-73.10%
Lyman School	\$ 2,243,505	\$ 2,533,164	\$ 2,642,634	\$ 109,470	4.32%
Memorial School	\$ 2,891,569	\$ 3,367,525	\$ 3,565,062	\$ 197,537	5.87%
Strong School	\$ 3,422,005	\$ 3,546,572	\$ 3,520,299	\$ (26,273)	-0.74%
Coginchaug High School	\$ 6,450,090	\$ 6,515,069	\$ 6,649,870	\$ 134,801	2.07%
District Pupil Services	\$ 2,865,853	\$ 2,816,681	\$ 3,167,044	\$ 350,363	12.44%
District	\$ 15,099,747	\$ 14,717,043	\$ 14,389,724	\$ (327,319)	-2.22%
Total Locations	\$ 36,976,243	\$ 36,705,601	\$ 37,137,902	\$ 432,300	1.18%

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PROPOSED BUDGET BY LOCATION



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Brewster School

\$3,172,449

OBJECT	DESCRIPTION	ACTUAL 2015 - 2016	BUDGET 2016 - 2017	PROPOSED 2017 - 2018	\$ CHANGE	% CHANGE
110	Certified Staff	\$ 1,704,493	\$ 2,299,190	\$ 2,403,634	\$ 104,445	4.54%
111	Non-Certified Staff	\$ 464,507	\$ 593,482	\$ 560,997	\$ (32,485)	-5.47%
300	Purchased Services	\$ 14,324	\$ 14,550	\$ -	\$ (14,550)	-100.00%
400	Building and Grounds	\$ 4,304	\$ 5,527	\$ 3,072	\$ (2,455)	-44.42%
500	Operating Services	\$ 1,289	\$ 9,714	\$ 15,870	\$ 6,156	63.37%
600	Supplies	\$ 141,674	\$ 158,676	\$ 175,874	\$ 17,198	10.84%
700	Equipment and Capital	\$ 7,389	\$ 12,904	\$ 12,063	\$ (841)	-6.52%
800	Dues and Fees	\$ 432	\$ 914	\$ 939	\$ 25	2.74%
	Total	\$ 2,338,413	\$ 3,094,956	\$ 3,172,449	\$ 77,493	2.50%

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Korn School

\$30,819

OBJECT	DESCRIPTION	ACTUAL 2015 - 2016	BUDGET 2016 - 2017	PROPOSED 2017 - 2018	\$ CHANGE	% CHANGE
110	Certified Staff	\$ 1,175,779	\$ 20,900	\$ -	\$ (20,900)	-100.00%
111	Non-Certified Staff	\$ 362,558	\$ 20,833	\$ -	\$ (20,833)	-100.00%
300	Purchased Services	\$ 15,604	\$ -	\$ -	\$ -	
400	Building and Grounds	\$ 4,041	\$ -	\$ -	\$ -	
500	Operating Services	\$ 392	\$ -	\$ -	\$ -	
600	Supplies	\$ 102,067	\$ 72,857	\$ 30,819	\$ (42,038)	-57.70%
700	Equipment and Capital	\$ 4,095	\$ -	\$ -	\$ -	
800	Dues and Fees	\$ 524	\$ -	\$ -	\$ -	
	Total	\$ 1,665,060	\$ 114,590	\$ 30,819	\$ (83,771)	-73.10%

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Lyman School

\$2,642,634

OBJECT	DESCRIPTION	ACTUAL 2015 - 2016	BUDGET 2016 - 2017	PROPOSED 2017 - 2018	\$ CHANGE	% CHANGE
110	Certified Staff	\$ 1,732,765	\$ 1,945,852	\$ 2,047,988	\$ 102,137	5.25%
111	Non-Certified Staff	\$ 389,528	\$ 430,426	\$ 455,224	\$ 24,797	5.76%
300	Purchased Services	\$ 1,825	\$ 16,930	\$ 2,380	\$ (14,550)	-85.94%
400	Building and Grounds	\$ 3,619	\$ 5,500	\$ 5,500	\$ -	0.00%
500	Operating Services	\$ 1,657	\$ 2,125	\$ 1,300	\$ (825)	-38.82%
600	Supplies	\$ 103,416	\$ 121,275	\$ 118,757	\$ (2,518)	-2.08%
700	Equipment and Capital	\$ 7,252	\$ 7,465	\$ 8,441	\$ 976	13.07%
800	Dues and Fees	\$ 3,443	\$ 3,591	\$ 3,044	\$ (547)	-15.23%
	Total	\$ 2,243,505	\$ 2,533,164	\$ 2,642,634	\$ 109,470	4.32%

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Memorial School

\$3,565,062

OBJECT	DESCRIPTION	ACTUAL 2015 - 2016	BUDGET 2016 - 2017	PROPOSED 2017 - 2018	\$ CHANGE	% CHANGE
110	Certified Staff	\$ 2,271,241	\$ 2,659,749	\$ 2,909,914	\$ 250,166	9.41%
111	Non-Certified Staff	\$ 431,776	\$ 457,284	\$ 444,699	\$ (12,585)	-2.75%
300	Purchased Services	\$ -	\$ 14,550	\$ 3,088	\$ (11,462)	-78.78%
400	Building and Grounds	\$ 3,877	\$ 6,075	\$ 4,950	\$ (1,125)	-18.52%
500	Operating Services	\$ 18,558	\$ 14,685	\$ 14,357	\$ (328)	-2.23%
600	Supplies	\$ 157,877	\$ 200,147	\$ 178,978	\$ (21,169)	-10.58%
700	Equipment and Capital	\$ 6,907	\$ 13,145	\$ 7,185	\$ (5,960)	-45.34%
800	Dues and Fees	\$ 1,333	\$ 1,891	\$ 1,891	\$ -	0.00%
	Total	\$ 2,891,569	\$ 3,367,525	\$ 3,565,062	\$ 197,537	5.87%

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Strong School

\$3,520,299

OBJECT	DESCRIPTION	ACTUAL 2015 - 2016	BUDGET 2016 - 2017	PROPOSED 2017 - 2018	\$ CHANGE	% CHANGE
110	Certified Staff	\$ 2,708,598	\$ 2,741,571	\$ 2,762,377	\$ 20,806	0.76%
111	Non-Certified Staff	\$ 459,017	\$ 520,375	\$ 491,880	\$ (28,495)	-5.48%
300	Purchased Services	\$ 6,194	\$ 21,958	\$ 8,304	\$ (13,654)	-62.18%
400	Building and Grounds	\$ 7,655	\$ 8,250	\$ 20,972	\$ 12,722	154.21%
500	Operating Services	\$ 34,270	\$ 38,312	\$ 38,862	\$ 550	1.44%
600	Supplies	\$ 200,000	\$ 203,092	\$ 187,823	\$ (15,269)	-7.52%
700	Equipment and Capital	\$ 3,834	\$ 10,389	\$ 7,444	\$ (2,945)	-28.35%
800	Dues and Fees	\$ 2,438	\$ 2,624	\$ 2,637	\$ 13	0.50%
	Total	\$ 3,422,005	\$ 3,546,572	\$ 3,520,299	\$ (26,273)	-0.74%

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Coginchaug High School

\$6,649,870

OBJECT	DESCRIPTION	ACTUAL 2015 - 2016	BUDGET 2016 - 2017	PROPOSED 2017 - 2018	\$ CHANGE	% CHANGE
110	Certified Staff	\$ 4,719,984	\$ 4,730,522	\$ 4,875,578	\$ 145,056	3.07%
111	Non-Certified Staff	\$ 816,814	\$ 784,427	\$ 807,784	\$ 23,357	2.98%
300	Purchased Services	\$ 65,521	\$ 118,455	\$ 97,153	\$ (21,302)	-17.98%
400	Building and Grounds	\$ 59,976	\$ 78,705	\$ 87,742	\$ 9,037	11.48%
500	Operating Services	\$ 175,457	\$ 195,568	\$ 199,813	\$ 4,245	2.17%
600	Supplies	\$ 582,384	\$ 567,569	\$ 540,681	\$ (26,888)	-4.74%
700	Equipment and Capital	\$ 8,132	\$ 18,346	\$ 16,667	\$ (1,679)	-9.15%
800	Dues and Fees	\$ 21,822	\$ 21,478	\$ 24,453	\$ 2,975	13.85%
	Total	\$ 6,450,090	\$ 6,515,069	\$ 6,649,870	\$ 134,801	2.07%

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District Schools

\$ 19,591,562

OBJECT	DESCRIPTION	ACTUAL 2015 - 2016	BUDGET 2016 - 2017	PROPOSED 2017 - 2018	\$ CHANGE	% CHANGE
110	Certified Staff	\$ 14,317,385	\$ 14,397,783	\$ 15,009,921	\$ 612,139	4.25%
111	Non-Certified Staff	\$ 2,924,200	\$ 2,806,827	\$ 2,760,583	\$ (46,244)	-1.65%
300	Purchased Services	\$ 103,468	\$ 186,443	\$ 110,925	\$ (75,518)	-40.50%
400	Building and Grounds	\$ 83,473	\$ 104,057	\$ 122,236	\$ 18,179	17.47%
500	Operating Services	\$ 231,623	\$ 260,404	\$ 270,202	\$ 9,798	3.76%
600	Supplies	\$ 1,287,420	\$ 1,323,616	\$ 1,232,932	\$ (90,684)	-6.85%
700	Equipment and Capital	\$ 37,608	\$ 62,249	\$ 51,800	\$ (10,449)	-16.79%
800	Dues and Fees	\$ 29,992	\$ 30,498	\$ 32,964	\$ 2,466	8.09%
	Total	\$ 19,015,169	\$ 19,171,876	\$ 19,591,562	\$ 419,686	2.19%

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District Pupil Services

\$3,167,044

OBJECT	DESCRIPTION	ACTUAL 2015 - 2016	BUDGET 2016 - 2017	PROPOSED 2017 - 2018	\$ CHANGE	% CHANGE
110	Certified Staff	\$ 361,062	\$ 247,007	\$ 233,473	\$ (13,534)	-5.48%
111	Non-Certified Staff	\$ 796,486	\$ 843,776	\$ 920,709	\$ 76,933	9.12%
200	Benefits	\$ -	\$ -	\$ -	\$ -	
300	Purchased Services	\$ 219,720	\$ 202,975	\$ 228,725	\$ 25,750	12.69%
400	Building and Grounds	\$ 40,880	\$ 48,759	\$ 49,739	\$ 980	2.01%
500	Operating Services	\$ 1,402,786	\$ 1,426,844	\$ 1,671,517	\$ 244,673	17.15%
600	Supplies	\$ 16,777	\$ 18,802	\$ 16,584	\$ (2,218)	-11.80%
700	Equipment and Capital	\$ 25,438	\$ 24,705	\$ 42,518	\$ 17,813	72.10%
800	Dues and Fees	\$ 2,702	\$ 3,813	\$ 3,779	\$ (34)	-0.89%
	Total	\$ 2,865,853	\$ 2,816,681	\$ 3,167,044	\$ 350,363	12.44%

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District

\$ 14,389,724

OBJECT	DESCRIPTION	ACTUAL 2015 - 2016	BUDGET 2016 - 2017	PROPOSED 2017 - 2018	\$ CHANGE	% CHANGE
110	Certified Staff	\$ 1,421,257	\$ 1,377,265	\$ 1,273,109	\$ (104,157)	-7.56%
111	Non-Certified Staff	\$ 1,098,400	\$ 1,184,400	\$ 1,124,472	\$ (59,928)	-5.06%
200	Benefits	\$ 7,010,252	\$ 6,767,109	\$ 6,829,781	\$ 62,672	0.93%
300	Purchased Services	\$ 558,418	\$ 606,509	\$ 572,580	\$ (33,929)	-5.59%
400	Building and Grounds	\$ 989,119	\$ 911,851	\$ 913,661	\$ 1,810	0.20%
500	Operating Services	\$ 1,362,599	\$ 1,291,577	\$ 1,318,353	\$ 26,776	2.07%
600	Supplies	\$ 317,392	\$ 354,140	\$ 354,800	\$ 660	0.19%
700	Equipment and Capital	\$ 277,119	\$ 454,265	\$ 280,837	\$ (173,428)	-38.18%
800	Dues and Fees	\$ 360,191	\$ 312,732	\$ 270,647	\$ (42,085)	-13.46%
900	Debt Service	\$ 1,705,000	\$ 1,457,195	\$ 1,441,055	\$ (16,140)	-1.11%
	Total	\$ 15,099,747	\$ 14,717,043	\$ 14,389,724	\$ (337,749)	-2.22%

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All Locations

\$ 37,137,901

OBJECT	DESCRIPTION	ACTUAL 2015 - 2016	BUDGET 2016 - 2017	PROPOSED 2017 - 2018	\$ CHANGE	% CHANGE
110	Certified Staff	\$ 16,099,704	\$ 16,022,055	\$ 16,516,503	\$ 494,448	3.09%
111	Non-Certified Staff	\$ 4,819,086	\$ 4,835,003	\$ 4,805,764	\$ (29,239)	-0.60%
200	Benefits	\$ 7,010,252	\$ 6,767,109	\$ 6,829,781	\$ 62,672	0.93%
300	Purchased Services	\$ 881,607	\$ 995,927	\$ 912,230	\$ (83,697)	-8.40%
400	Building and Grounds	\$ 1,113,472	\$ 1,064,667	\$ 1,085,636	\$ 20,969	1.97%
500	Operating Services	\$ 2,997,008	\$ 2,978,825	\$ 3,260,072	\$ 281,247	9.44%
600	Supplies	\$ 1,621,588	\$ 1,696,558	\$ 1,604,316	\$ (92,242)	-5.44%
700	Equipment and Capital	\$ 340,166	\$ 541,219	\$ 375,155	\$ (166,064)	-30.68%
800	Dues and Fees	\$ 392,885	\$ 347,043	\$ 307,390	\$ (39,653)	-11.43%
900	Debt Service	\$ 1,705,000	\$ 1,457,195	\$ 1,441,055	\$ (16,140)	-1.11%
	Total	\$ 36,980,769	\$ 36,705,601	\$ 37,137,901	\$ 432,300	1.18%

Summary by Object



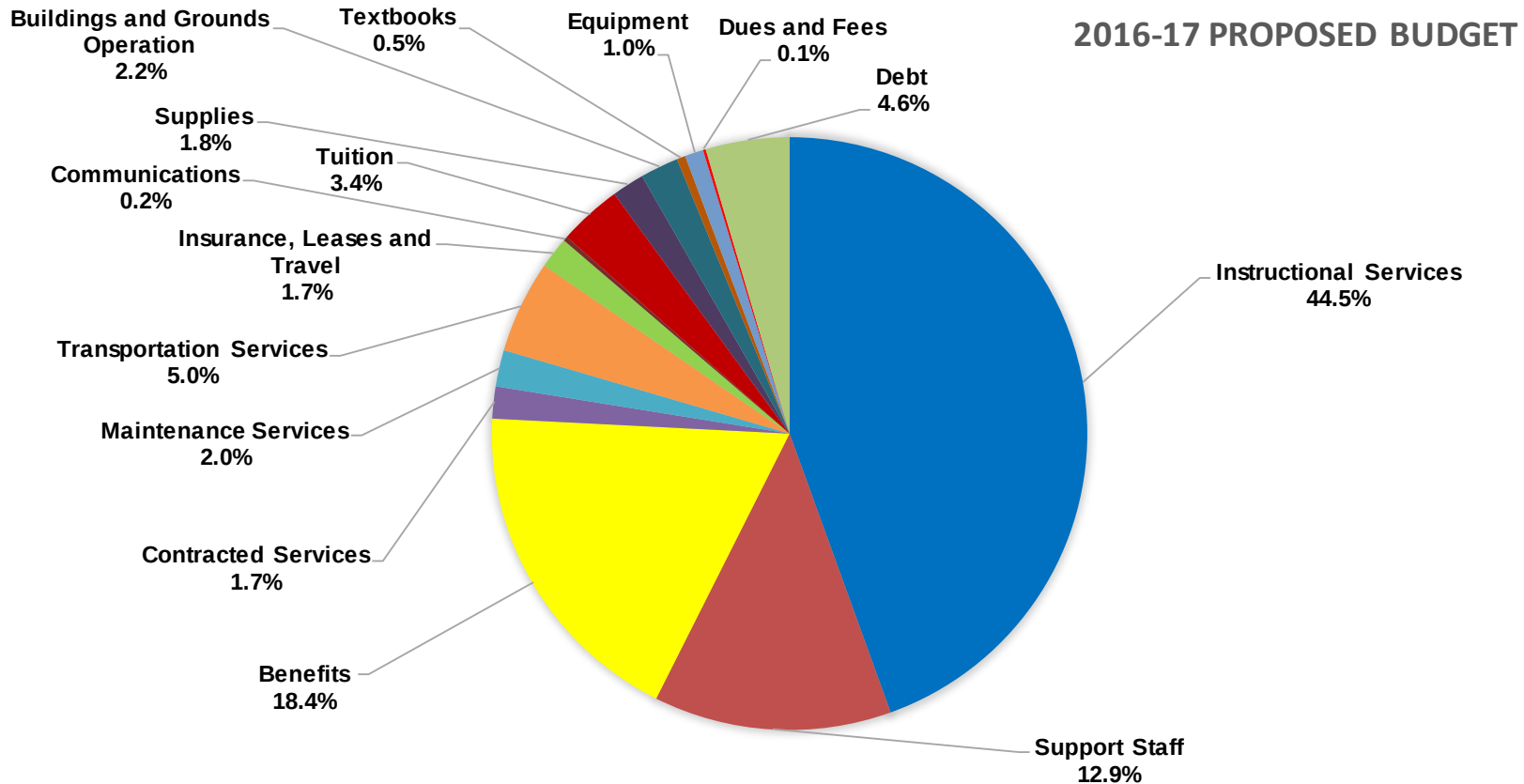
Board of Ed's Proposed 2017 - 2018 Budget



Object Summary

	ACTUAL 2015 - 2016	BUDGET 2016 - 2017	PROPOSED 2017 - 2018	\$ CHANGE	% CHANGE
Instructional Services	\$ 15,745,950	\$ 16,022,055	\$ 16,516,503	\$ 494,448	3.09%
Support Staff	\$ 4,819,086	\$ 4,835,003	\$ 4,805,764	\$ (29,239)	-0.60%
Benefits	\$ 7,010,252	\$ 6,767,109	\$ 6,829,781	\$ 62,672	0.93%
Contracted Services	\$ 634,765	\$ 713,683	\$ 646,630	\$ (67,053)	-9.40%
Maintenance Services	\$ 729,912	\$ 775,607	\$ 737,260	\$ (38,347)	-4.94%
Transportation Services	\$ 1,845,584	\$ 1,677,396	\$ 1,871,665	\$ 194,269	11.58%
Insurance, Leases and Travel	\$ 631,785	\$ 589,496	\$ 635,587	\$ 46,091	7.82%
Communications	\$ 78,263	\$ 91,812	\$ 88,789	\$ (3,023)	-3.29%
Tuition	\$ 1,093,854	\$ 1,191,425	\$ 1,278,007	\$ 86,582	7.27%
Supplies	\$ 615,889	\$ 675,182	\$ 655,831	\$ (19,351)	-2.87%
Buildings and Grounds Operations	\$ 824,752	\$ 817,233	\$ 774,154	\$ (43,079)	-5.27%
Textbooks	\$ 181,329	\$ 204,143	\$ 174,331	\$ (29,812)	-14.60%
Equipment	\$ 671,462	\$ 541,219	\$ 375,155	\$ (166,064)	-30.68%
Dues and Fees	\$ 50,495	\$ 50,250	\$ 54,688	\$ 4,438	8.83%
Debt	\$ 2,047,391	\$ 1,753,988	\$ 1,693,757	\$ (60,231)	-3.43%
Total	\$ 36,980,769	\$ 36,705,601	\$ 37,137,902	\$ 432,301	1.18%

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Instructional Services

CATEGORY	PROPOSED 2017 - 2018		CATEGORY	PROPOSED 2017 - 2018
Administration			K-12 Teachers	
Central Office	\$ 686,508		Korn	\$ -
District Pupil Services	\$ 146,902		Brewster	\$ 1,058,313
Principals	\$ 831,714		Lyman	\$ 1,111,685
			Memorial	\$ 1,074,408
Certified Staff			Strong	\$ 169,178
Literacy Tutors	\$ 67,797		Art	\$ 399,059
Student Activities	\$ 78,751		Business Education	\$ 153,220
Substitutes	\$ 275,000		Lang Arts/English	\$ 961,578
Summer School	\$ 40,000		Library	\$ 345,949
Athletics/Intramurals	\$ 245,804		Consumer Science	\$ 99,249
Reading/Math Specialists	\$ 1,000,775		Mathematics	\$ 964,916
Special Education	\$ 1,356,428		Music	\$ 610,503
Homebound	\$ 56,677		PE/Health/Athletics	\$ 815,166
Social Worker	\$ 254,595		Science	\$ 748,346
Guidance	\$ 332,693		Social Studies/History	\$ 764,169
Psychologist	\$ 403,968		Technology Education	\$ 171,576
Speech	\$ 459,151		World Language	\$ 626,938
Curriculum Writing	\$ 34,360		Computer Education	\$ 171,130
			Total	\$ 16,516,503

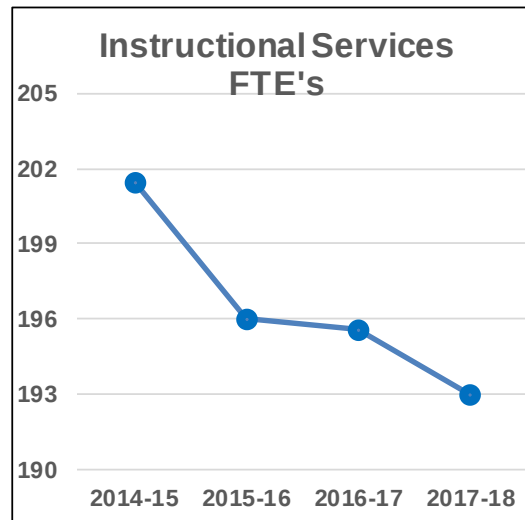


Board of Ed's Proposed 2017 - 2018 Budget

Instructional Services

The salaries displayed are based on the contractual obligations as negotiated between the individual unions. The teachers' negotiated contract resulted in a 3.07% increase. Total instructional salaries represent 44.5% of the expense budget. The District currently employs 193 FTE-equivalent certified staff members. The enrollment-based proposed changes are:

(2.0)	Elementary School Teachers
(2.0)	Middle School Teachers
(.5)	Music Teacher
(1.0)	Technology Integration Specialist
2.0	Math Interventionist
.6	Pre-K Teacher
.3	Literacy Tutor (Previously Grant Funded)
(2.6)	Total Reduction



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Support Staff

PROPOSED 2017 - 2018				
Korn	\$	-	ABA Therapists	\$ 675,358
Brewster	\$	69,075	Special Education Assistants	\$ 779,221
Lyman	\$	65,570	Regular Education Assistants	\$ 223,702
Memorial	\$	52,845	ELL	\$ 28,071
Strong	\$	48,107	Extra Hours	\$ -
CRHS	\$	102,473	Athletics	\$ -
Guidance	\$	156,839	Security	\$ 23,788
SPED	\$	70,067	Substitutes	\$ 102,000
Central Office	\$	956,337	Outdoor Education	\$ -
Data Processing	\$	54,366	Nurses	\$ 295,030
Media Support	\$	36,302	Courier	\$ 20,064
Psychologist Support	\$	-	Custodial	\$ 911,268
Homebound	\$	30,000		
Summer School	\$	33,800	Total	\$ 4,805,764
OT/PT	\$	71,484		

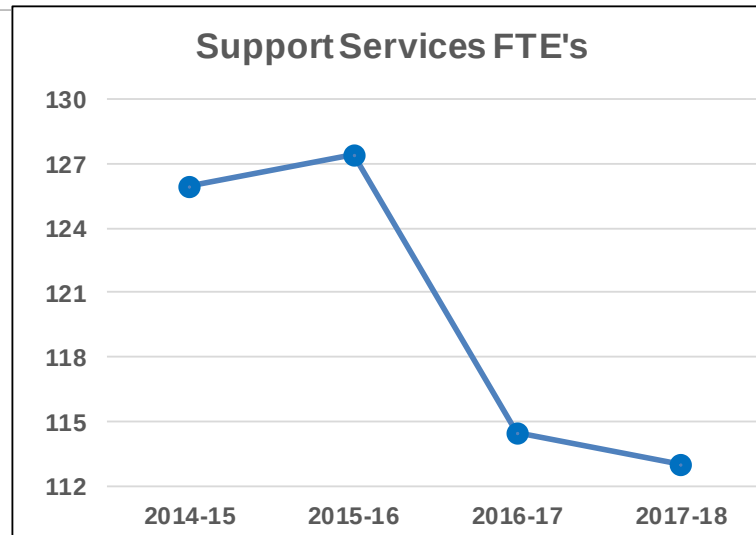
Board of Ed's Proposed 2017 - 2018 Budget



Support Staff

Non-certified support staff salaries represent 12.9% of the expense budget. This classification of employees is being reduced by .5 positions, due to enrollment. The District currently employs 114 staff members. The proposed changes are:

(0.5)	Teacher Assistant
(0.5)	10 Month Secretary
(1.0)	Net reductions



Board of Ed's Proposed 2017 - 2018 Budget



Benefits

\$6,829,781

OBJECT	DESCRIPTION	ACTUAL 2015 - 2016	BUDGET 2016 - 2017	PROPOSED 2017 - 2018	\$ CHANGE	% CHANGE
200	Course Reimbursement	\$ 21,508	\$ 40,000	\$ 40,000	\$ -	0.00%
210	Health insurance	\$ 6,002,850	\$ 5,720,867	\$ 5,791,323	\$ 70,456	1.23%
220	FICA	\$ 613,058	\$ 608,502	\$ 617,383	\$ 8,881	1.46%
230	Pension	\$ 342,028	\$ 338,200	\$ 346,075	\$ 7,875	2.33%
250	Unemployment	\$ 30,808	\$ 59,540	\$ 35,000	\$ (24,540)	-41.22%
	Total	\$ 7,010,252	\$ 6,767,109	\$ 6,829,781	\$ 62,672	0.93%

Board of Ed's Proposed 2017 - 2018 Budget



Benefits

Course Reimbursement	The amount budgeted, per the teachers' collective bargaining agreement, is \$40,000.
Health Insurance	As of July 1, 2017, Teachers, Administrators and most support staff must participate in the High Deductible Healthcare Plan (HDHP). Only the Food Service workers and Custodians still remain in the higher costing Preferred Provider Organization (PPO). Based on our claims history, we anticipate an 8% increase in our rates for next year. With respect to Workers' Compensation, we continue to strive for positive cost containment through our preventive safety and training efforts. This year we expect a 5% decrease in rates. Worker's Compensation insurance is provided by the Connecticut Interlocal Risk Management Agency (CIRMA) which services over 100 towns and Boards of Education in Connecticut.
Social Security-FICA	As an employer, we have an obligation to match our employee contributions to Social Security (6.2%) and Medicare (1.45%) for a total of 7.65% of payroll.
Pension	This item is directly driven by payroll increases of those permanent employees in the pension plan. An actuary reviews the fund balances and the requirements of the defined benefit plan and annually recommends the amount required to keep the fund fully funded for all employees participating in the plan.
Unemployment	The cost of unemployment is driven by staffing decisions and state guidelines. The projected expense is decreased due to a smaller reduction in force than the previous year.

Board of Ed's Proposed 2017 - 2018 Budget



Contracted Services

\$646,630

OBJECT	DESCRIPTION	ACTUAL 2015 - 2016	BUDGET 2016 - 2017	PROPOSED 2017 - 2018	\$ CHANGE	% CHANGE
320	Instructional Services	\$ 347,110	\$ 402,218	\$ 353,195	\$ (49,023)	-12.19%
322	Professional Development	\$ 62,007	\$ 68,175	\$ 58,825	\$ (9,350)	-13.71%
330	In-Service	\$ 22,650	\$ 22,200	\$ 33,500	\$ 11,300	50.90%
330	Curriculum	\$ 2,845	\$ 1,750	\$ 1,850	\$ 100	5.71%
330	Professional Services	\$ 200,153	\$ 219,340	\$ 199,260	\$ (20,080)	-9.15%
	Total	\$ 634,765	\$ 713,683	\$ 646,630	\$ (67,053)	-9.40%

Board of Ed's Proposed 2017 - 2018 Budget



Contracted Services

Instructional Service	The cost of services included here are: the athletic trainer for CRHS, district-wide physical and occupational therapists, homebound tutors, the District health official, and highly specialized consultation services.
Professional Development	Professional development is an essential component of building staff capacity. Twenty-first century learning necessitates changes in curriculum and instructional practices that support the development of students' creativity, collaboration, communication, and critical thinking skills. Professional learning includes formal, informal, and job-embedded experiences with the goal of enhancing teaching and learning. In the 2017-2018 school year, we will focus on building teachers' capacity and increasing student learning in mathematics. We will continue to enhance students' literacy skills through the use of the Readers Workshop Model that was implemented last year. In the area of technology, we will continue to provide training in using Google Apps for Education and support our Chromebook initiative. To comply with all federal and state mandates, training and development will be provided to staff.
In-Service	In-Service funds provide administrator and teacher support by outside consultants and experts. Services are often accessed through our local Regional Educational Service Center.
Curriculum	The courses of study offered by our district.
Professional Services	This category includes the District's legal, audit, security, and technology support.

Board of Ed's Proposed 2017 - 2018 Budget



Maintenance Services

\$737,260

OBJECT	DESCRIPTION	ACTUAL 2015 - 2016	BUDGET 2016 - 2017	PROPOSED 2017 - 2018	\$ CHANGE	% CHANGE
340	Buildings and Grounds Services	\$ 254,857	\$ 282,244	\$ 265,600	\$ (16,644)	-5.90%
421	Disposal Services	\$ 25,146	\$ 25,000	\$ 25,000	\$ -	0.00%
422	Snow Removal	\$ 28,860	\$ 60,000	\$ 50,000	\$ (10,000)	-16.67%
424	Lawn Care	\$ 114,566	\$ 115,000	\$ 115,000	\$ -	0.00%
430	Repairs Instruction	\$ 14,838	\$ 24,105	\$ 19,604	\$ (4,501)	-18.67%
430	Managed Print/Copy Services	\$ 88,671	\$ 66,356	\$ 66,356	\$ -	0.00%
430	Buildings and Grounds Repairs	\$ 202,975	\$ 202,902	\$ 195,700	\$ (7,202)	-3.55%
	Total	\$ 729,913	\$ 775,607	\$ 737,260	\$ (38,347)	-4.94%

Board of Ed's Proposed 2017 - 2018 Budget



Maintenance Services

Building and Grounds Services

An additional \$9,000 has been budgeted to reflect the increase service demands in aging buildings to keep them properly maintained. This account covers plumbing, electrical, boilers, sprinklers and generator repairs. In addition to pavement repairs, road sweeping and the cleaning of catch basins.

Snow Removal

We reduced this account by \$10,000 to reflect the decrease in expenditures recently experienced.

Building and Grounds Repairs

This account was budgeted with an \$11,000 increase to cover the increased cost to maintain and repair building systems and equipment through preventative maintenance to prolong their longevity. This account covers repairs to HVAC systems, building infrastructure, preventative maintenance, fire protection, security, cleaning equipment and vehicles.

Board of Ed's Proposed 2017 - 2018 Budget



Transportation Services

\$1,871,665

OBJECT	DESCRIPTION	ACTUAL 2015 - 2016	BUDGET 2016 - 2017	PROPOSED 2017 - 2018	\$ CHANGE	% CHANGE
442	Lease	\$ 175,753	\$ 166,966	\$ 168,053	\$ 1,087	0.65%
519	Diesel Fuel	\$ 182,970	\$ 111,407	\$ 113,062	\$ 1,655	1.49%
510	Regular Education	\$ 928,820	\$ 899,480	\$ 914,814	\$ 15,334	1.70%
510	Special Education	\$ 475,885	\$ 418,474	\$ 583,476	\$ 165,002	39.43%
519	Athletics	\$ 82,155	\$ 81,069	\$ 92,260	\$ 11,191	13.80%
	Total	\$ 1,845,584	\$ 1,677,396	\$ 1,871,665	\$ 194,269	11.58%

Board of Ed's Proposed 2017 - 2018 Budget



Transportation Services

Lease	Through Wells Fargo Bank, we lease 19 type I buses, one type II bus, and 4 vans on a 5 year lease.
Diesel Fuel	The market price has risen slightly from \$2.02 to \$2.05 per gallon for the upcoming budget year. This price has already been locked in for the 2017-2018 fiscal year through a multi-district purchasing consortium. 2015-2016 \$2.57 per gallon 2016-2017 2.02 per gallon 2017-2018 2.05 per gallon
Regular Education	Reflects the increased cost of the contracted agreement with Dattco Transportation.
Special Education	Two outplaced students were added this year for a projected total of eight next year. In addition, medical transportation services require additional funding.
Athletics	Reflects the cost of contractual increases and the need to provide additional student transportation.

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Insurance, Leases and Travel

\$635,587

OBJECT	DESCRIPTION	ACTUAL 2015 - 2016	BUDGET 2016 - 2017	PROPOSED 2017 - 2018	\$ CHANGE	% CHANGE
520	Property Insurance	\$ 140,734	\$ 150,432	\$ 156,449	\$ 6,017	4.00%
442	Leases	\$ 462,664	\$ 404,338	\$ 445,923	\$ 41,585	10.28%
580	Travel	\$ 28,387	\$ 34,726	\$ 33,215	\$ (1,511)	-4.35%
	Total	\$ 631,785	\$ 589,496	\$ 635,587	\$ 46,091	7.82%

Board of Ed's Proposed 2017 - 2018 Budget



Insurance, Leases and Travel

Insurance	This account covers the cost to provide general liability insurance, automobile and property coverage as well as student athletics and extra-curricular accident coverage. Our broker recommends raising this budget by 4%. Actual costs will not be available until later this spring.
Leases	As of last year, the last payment on portable buildings was completed. This account includes leases for Chromebooks at Strong and CRHS, new floor finishing equipment for maintenance and two passenger vans for student transport.
Travel	This account covers the cost to cover travel expense for employees traveling for the District.

Board of Ed's Proposed 2017 - 2018 Budget



Communication

\$88,789

OBJECT	DESCRIPTION	ACTUAL 2015 - 2016	BUDGET 2016 - 2017	PROPOSED 2017 - 2018	\$ CHANGE	% CHANGE
540	Advertising	\$ 3,145	\$ 4,000	\$ 4,000	\$ -	0.00%
530	Postage	\$ 20,854	\$ 23,012	\$ 19,989	\$ (3,023)	-13.14%
530	Communication	\$ 54,264	\$ 64,800	\$ 64,800	\$ -	0.00%
	Total	\$ 78,263	\$ 91,812	\$ 88,789	\$ (3,023)	-3.29%

Board of Ed's Proposed 2017 - 2018 Budget



Communication

Advertising

This account covers the cost to cover the placement of ads for personnel vacancies and legal notices. We continue to minimize these expenses through the use of on-line communication, but are bound by statute to place certain notices in public newspapers.

Postage

We continue to use electronic notification wherever and whenever possible. The cost of mail services, such as Federal Express, UPS, and the United States Postal Service, continues to increase, as do some requirements for notification.

Communications

Included in this category are the costs associated with various forms of communication including data, phone, cable, security, and cellular at all five locations.

Board of Ed's Proposed 2017 - 2018 Budget



Tuition

\$1,278,007

OBJECT	DESCRIPTION	ACTUAL 2015 - 2016	BUDGET 2016 - 2017	PROPOSED 2017 - 2018	\$ CHANGE	% CHANGE
560	Magnet School	\$ 73,370	\$ 83,302	\$ 87,210	\$ 3,908	4.69%
560	Adult Education	\$ 42,015	\$ 42,000	\$ 42,000	\$ -	0.00%
560	Special Education	\$ 914,169	\$ 991,070	\$ 1,070,741	\$ 79,671	8.04%
560	Vo-Ag	\$ 60,800	\$ 75,053	\$ 78,056	\$ 3,003	4.00%
564	Digital Learning	\$ 3,500	\$ -	\$ -	\$ -	
	Total	\$ 1,093,854	\$ 1,191,425	\$ 1,278,007	\$ 86,582	7.27%

Board of Ed's Proposed 2017 - 2018 Budget



Tuition

Magnet School	Regional School District 13 students have the option to attend various magnet schools at a fixed cost to the district. Some of the magnet schools attended by our students include Thomas Edison Magnet School, Academy of Aerospace and Engineering and the Hartford Academy of the Arts.
Adult Education	This account covers services including GED, Basic Skills, ESL, and a credit diploma program and are available to all Durham and Middlefield residents through Middletown Adult Education.
Special Education	This account covers tuition for students with significant special needs who require highly specialized programming outside of the district. Increases in tuition are due to known student needs as well as anticipated increases in fees in current placements.
Vo-Ag	Regional School District 13 students have the option to attend the Middletown Vocational Agricultural School program.

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Supplies

\$ 655,831

OBJECT	DESCRIPTION	ACTUAL 2015 - 2016	BUDGET 2016 - 2017	PROPOSED 2017 - 2018	\$ CHANGE	% CHANGE
610	Classroom Supplies	\$ 138,503	\$ 169,190	\$ 127,609	\$ (41,581)	-24.58%
610	Athletic Supplies	\$ 65,796	\$ 47,879	\$ 78,172	\$ 30,293	63.27%
610	Special Education	\$ 27,175	\$ 37,650	\$ 65,674	\$ 28,024	74.43%
610	Health District	\$ 10,008	\$ 17,490	\$ 13,490	\$ (4,000)	-22.87%
610	Curriculum District	\$ 55,539	\$ 61,300	\$ 68,279	\$ 6,979	11.38%
610	Instructional Support	\$ 28,326	\$ 37,888	\$ 27,489	\$ (10,399)	-27.45%
610	Office Supplies	\$ 82,663	\$ 110,285	\$ 83,618	\$ (26,667)	-24.18%
610	Technology Supplies	\$ 45,633	\$ 46,000	\$ 45,000	\$ (1,000)	-2.17%
610	Buildings and Grounds	\$ 162,248	\$ 147,500	\$ 146,500	\$ (1,000)	-0.68%
	Total	\$ 615,890	\$ 675,182	\$ 655,831	\$ (19,351)	-2.87%

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Supplies

Classroom Supplies	This account covers supplies used in the classroom at all levels, which pertain to both general classroom support at the elementary level and specific subjects such as science, math, art, etc. at the middle and high school level.
Athletic Supplies	This account covers supplies to support all three seasons of the boys' and girls' athletic teams. This budget includes funds for a new pole vaulting mat (including tie downs, cover, and extensions), and a new high jump pad and cover.
Special Education	This account covers supplies used to support special education programs and services.
Health	This account covers supplies used to support the nurses' office in each school, Epi-pens, diapers, bandages, etc.
Curriculum	This account covers supplies used in the delivery of curricular programs. New in this account are supplies for the NGSS standards units.
Instructional Support	This account covers school supplies used in the support of school activities that are of a non-classroom nature.
Office Supplies	This account covers the cost of basic supplies needed for school operations including copy paper, writing supplies, envelopes, letterhead, etc. Included in this item are the supplies to operate the Central Office, Business Office, Special Education and Curriculum offices. We also budgeted a saving of \$7,500 due to the closing of Korn school.
Building and Grounds	Includes paper supplies, electrical supplies, uniforms, filters, hardware and cleaning chemicals, lawn and field supplies, sand, clay, playscape supplies, belts, motors, and general repair supplies

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Buildings and Grounds Operations

\$ 774,154

OBJECT	DESCRIPTION	ACTUAL 2015 - 2016	BUDGET 2016 - 2017	PROPOSED 2017 - 2018	\$ CHANGE	% CHANGE
622	Electricity	\$ 588,823	\$ 578,084	\$ 561,886	\$ (16,198)	-2.80%
623	Bottled Gas	\$ 8,368	\$ 9,000	\$ 5,000	\$ (4,000)	-44.44%
624	Heating Fuel	\$ 224,102	\$ 223,649	\$ 202,268	\$ (21,381)	-9.56%
626	Gasoline	\$ 3,458	\$ 6,500	\$ 5,000	\$ (1,500)	-23.08%
	Total	\$ 824,751	\$ 817,233	\$ 774,154	\$ (43,079)	-5.27%

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Buildings and Grounds Operations

Electricity	The district is part of a consortium that went to competitive bid. The prices for generation of electricity of .08013 and .09855 per kwh are paid to Nextera and we contract with Eversource for the transmission of the power. This account is expected to be stable until the competitive award runs out.
Bottled Gas	We have entered a contract with a new vendor and expect the resulting lower price to save an addition \$4,000 next year.
Heating Fuel	The district is part of a consortium that went to competitive bid. We have locked in at \$1.97 per gallon for number 2 oil for the 2017-2018 school year.
Gasoline	Gasoline prices remain low and we anticipate that we can lower the budget further down to \$5,000.

Board of Ed's Proposed 2017 - 2018 Budget



Textbooks

\$ 174,331

OBJECT	DESCRIPTION	ACTUAL 2015 - 2016	BUDGET 2016 - 2017	PROPOSED 2017 - 2018	\$ CHANGE	% CHANGE
640	Classroom	\$ 123,856	\$ 137,439	\$ 107,870	\$ (29,569)	-21.51%
640	Library	\$ 52,002	\$ 39,604	\$ 32,870	\$ (6,734)	-17.00%
640	Curriculum	\$ 5,472	\$ 27,100	\$ 33,591	\$ 6,491	23.95%
	Total	\$ 181,330	\$ 204,143	\$ 174,331	\$ (29,812)	-14.60%

Board of Ed's Proposed 2017 - 2018 Budget



Textbooks

Classroom	Textbook funds at the school level are used to support instructional program, replace worn out textbooks, or purchase additional copies of textbooks due to changes in class enrollment (primarily at the high school).
Library	These funds are used for library books, periodicals, reference books and on-line subscriptions.
Curriculum	Curriculum books support teachers in implementing the core curriculum.

Board of Ed's Proposed 2017 - 2018 Budget



Equipment

\$375,155

OBJECT	DESCRIPTION	ACTUAL 2015 - 2016	BUDGET 2016 - 2017	PROPOSED 2017 - 2018	\$ CHANGE	% CHANGE
720	Capital Programs	\$ 184,000	\$ 339,500	\$ 164,500	\$ (175,000)	-51.55%
734	Technology Hardware	\$ 27,957	\$ 38,936	\$ 39,200	\$ 264	0.68%
739	Miscellaneous Hardware	\$ 333,995	\$ 4,080	\$ 7,366	\$ 3,286	80.54%
735	Software	\$ 125,510	\$ 158,703	\$ 164,089	\$ 5,386	3.39%
	Total	\$ 671,462	\$ 541,219	\$ 375,155	\$ (166,064)	-30.68%

Board of Ed's Proposed 2017 - 2018 Budget



Equipment

Capital Programs	Equipment to support programs with an expected cost in excess of \$5,000. These programs may be in support of state or federal programs such as ADA, public water supply, etc. Additional items are required to support the safe ongoing operation of our facility.
Technology Hardware	The increase is due to the implementation of new laptops for Special Education staff and new interactive technology that lets us use regular white boards in a similar manner as SmartBoards, replacing end of life iPads at Brewster, Lyman, and Memorial, as well as continuing our implementation of new model document cameras across the district.
Misc. Hardware	Increase due to adding more Wireless Access Points to increase coverage at Strong for the anticipated 1:1 Chromebook program as well as filling in gaps in coverage at Coginchaug.
Software	All district software licensing cost for administrative and educational purposes. Copyright law requires that each device has the appropriate licenses for the software installed on each device. The increase is due to the now annual cost of the CAD, Architecture, and Adobe Suite of software used by Coginchaug (formerly one time purchases or bi-annual), as well as the general yearly cost increases of software.

Board of Ed's Proposed 2017 - 2018 Budget



Dues and Fees

\$54,688

OBJECT	DESCRIPTION	ACTUAL 2015 - 2016	BUDGET 2016 - 2017	PROPOSED 2017 - 2018	\$ CHANGE	% CHANGE
810	Dues & Fees	\$ 50,495	\$ 50,250	\$ 54,688	\$ 4,438	8.83%
	Total	\$ 50,495	\$ 50,250	\$ 54,688	\$ 4,438	8.83%

Board of Ed's Proposed 2017 - 2018 Budget



Dues and Fees

Dues & Fees

This account covers the cost of membership to various educational organizations to assist the administration and Board of Education in the daily operation of the school system. It also includes athletic fees for post season participation. New to this account are funds for mandatory concussion training.

Board of Ed's Proposed 2017 - 2018 Budget



Debt

\$1,693,757

OBJECT	DESCRIPTION	ACTUAL 2015 - 2016	BUDGET 2016 - 2017	PROPOSED 2017 - 2018	\$ CHANGE	% CHANGE
830	Interest Expense	\$ 342,391	\$ 296,793	\$ 252,702	\$ (44,091)	-14.86%
910	Principal	\$ 1,705,000	\$ 1,457,195	\$ 1,441,055	\$ (16,140)	-1.11%
	Total	\$ 2,047,391	\$ 1,753,988	\$ 1,693,757	\$ (60,231)	-3.43%

Board of Ed's Proposed 2017 - 2018 Budget



Debt

Debt

This represents the interest and principal expense to support the cost of long-term debt (bond) obligations and the Brewster roof project.

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Capital Plan



Board of Ed's Proposed 2017 - 2018 Budget



Capital Needs Plan

Project Name	Location	Fiscal Year	Estimated Budget Cost
Reserve Projects			
Building Maintenance	District	Ongoing	\$ 50,000
Track Maintenance	District	Ongoing	\$ 22,500
Turf Replacement	District	Ongoing	\$ 25,000
Phone System	District	Ongoing	\$ 5,000
Replace Generator (3/3)	Strong	Year 3 of 3	\$ 15,000
Replace Generator (2/3)	Memorial	Year 2 of 3	\$ 37,000
Furniture Replacement	District	2016-17	\$ 10,000
Total			\$ 164,500

Board of Ed's Proposed 2017 - 2018 Budget



Capital

Budget Year 2017-2018

Capital Account Contributions

Capital Contribution by Year

2012/13 Actual	2013/14 Actual	2014/15 Actual	2015/16 Actual	2016/17 Budget	2017/18 Budget
\$ 150,000	\$ 225,000	\$ 180,065	\$ 184,000	\$ 339,500	\$ 164,500

Six Year Total

\$ 1,243,065

Six Year Average

\$ 207,178

Reserve Balances

Reserve Projects

Accumulated Building Maintenance
Accumulated Track Maintenance
Accumulated Turf Replacement
Accumulated Asbestos Tile Removal
Accumulated Furniture Replacement
Remove Classroom Carpet - Lyman
Accumulated Telecommunications
Accumulated Backup Generator
Replace Classroom Carpet
Replace Stage Curtains - Memorial
Volleyball Net System - CRHS
Weight Room Equipment - CRHS
Baseball Warning Track - CRHS

2012/13 Actual	2013/14 Actual	2014/15 Actual	2015/16 Actual	2016/17 Budget	2017/18 Budget
\$ 109,645	\$ 76,567	\$ 95,962	\$ 89,763	\$ 51,765	\$ 101,765
\$ -	\$ 15,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 52,500
\$ -	\$ 50,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 125,000
					\$ 20,000
			\$ 4,707	\$ 5,367	\$ 15,367
					\$ 15,000
				\$ (1,301)	\$ 3,699
			\$ 37,000	\$ 111,000	\$ 163,000
				\$ 25,000	\$ 12,000
				\$ 15,000	\$ 15,000
				\$ 10,000	\$ 10,000
				\$ 5,500	\$ 5,500
				\$ 7,500	\$ 7,500

Balance

\$ 109,645 \$ 141,567 \$ 225,962 \$ 261,470 \$ 359,831 \$ 546,331

Grants Budget





Board of Ed's Proposed 2017 - 2018 Budget

Grants Received by Regional School District 13 Balances as of February 8, 2017

GRANT NAME	BALANCE	PURPOSE OF GRANT
Title I Part A 2017	\$56,031	Federal Grant programs to service children who are educationally at risk.
Title I Part D 2017 (T1R)	\$11,466	Federal Grant program provides prevention and intervention for children and youth who are neglected, delinquent or at risk.
Title I Part D 2016 (T1R)	\$9,077	Same as above.
Title II 2017	40,606	Federal Grant program to reduce student-to-teacher ratio. Also to support teacher and administrative professional development and recruitment program.
Title III 2016	1,138	Federal Grant program to develop English language proficiency and also used to support professional development of staff working with ESL students.
School Readiness 2017	8,366	United Way Grant to assist students in being better prepared to enter kindergarten.
School Readiness 2016	9,973	Same as above.
IDEA - Part B Section 611 2017	295,162	Federal Grant programs to service children who meet the criteria for special education.
IDEA - Part B Section 611 2016	61,250	Same as above.
IDEA - Part B Section 619 2017	12,754	Federal Grant programs to service children who meet the criteria for special education in preschool.
IDEA - Part B Section 619 2016	2,917	Same as above.
Total Grant Funds Balance	<u>508,740</u>	

Cost per Student





Board of Ed's Proposed 2017 - 2018 Budget

Educational Cost Analysis

Cost Per Student

School Year	State	All RSDs	RSD13	NCE
2011-12	\$ 14,145	\$ 14,728	\$ 15,126	\$ 30,676,779
2012-13	\$ 14,498	\$ 15,249	\$ 16,029	\$ 31,922,359
2013-14	\$ 15,181	\$ 17,047	\$ 17,176	\$ 32,799,234
2014-15	\$ 15,726	\$ 16,858	\$ 17,973	\$ 33,239,991
2015-16	\$ 16,259	\$ 18,980	\$ 19,463	\$ 34,476,017
2016-17 (Forecast)			\$ 19,464	\$ 34,432,069
2017-18 (Forecast)			\$ 19,617	\$ 33,897,354

Enrollment

School Year	State	All RSDs	RSD13
2011-12	547,480	28,353	2,028
2012-13	542,659	27,659	1,992
2013-14	537,626	27,100	1,910
2014-15	530,913	26,198	1,849
2015-16	526,570	25,568	1,771
2016-17 (Forecast)			1,728
2017-18 (Forecast)			1,728

Board of Ed's Proposed 2017 - 2018 Budget



Educational Cost Analysis

Rate of Change Comparison

Cost Per Student

School Year	State	All RSDs	RSD13
2011-12	\$ 14,145	\$ 14,728	\$ 15,126
2012-13	\$ 14,498	\$ 15,249	\$ 16,029
2013-14	\$ 15,181	\$ 17,047	\$ 17,176
2014-15	\$ 15,726	\$ 16,858	\$ 17,973
2015-16	\$ 16,259	\$ 17,676	\$ 19,463
Year 1 Increase	\$ 353	\$ 521	\$ 903
Year 1 %	2.50%	3.54%	5.97%
Year 2 Increase	\$ 683	\$ 1,798	\$ 1,147
Year 2 %	4.71%	11.79%	7.16%
Year 3 Increase	\$ 353.00	\$ 521.00	\$ 903.00
Year 3 %	2.24%	3.09%	5.02%
Year 4 Increase	\$ 533	\$ 818	\$ 1,490
Year 4%	3.39%	4.85%	8.29%
Four Year Average	3.21%	5.82%	6.61%

Enrollment

School Year	State	All RSDs	RSD13
2011-12	547,480	28,353	2,028
2012-13	542,659	27,659	1,992
2013-14	537,626	27,100	1,910
2014-15	530,913	26,198	1,849
2015-16	-	-	-
Year 1 Increase	\$ (4,821)	\$ (694)	\$ (36)
Year 1 %	-0.88%	-2.45%	-1.78%
Year 2 Increase	\$ (5,033)	\$ (559)	\$ (82)
Year 2 %	-0.93%	-2.02%	-4.12%
Year 3 Increase	(6,713)	(902)	(61)
Year 3%	-1.26%	-3.44%	-3.30%
Year 4 Increase	(530,913)	(26,198)	(1,849)



Korn School Costs

Financial Impact for 2017-2018

Operating Expenses

Building Supplies	\$ -
Electricity	\$ 21,059
Oil	\$ 9,760
Custodial	\$ -
Total	\$ 30,819

One Time Expenses

Transfer of Korn School Legal Fee	\$ 25,000.00
Total	\$ 25,000.00

Board of Ed's Proposed 2017 - 2018 Budget



MTA Budget Overview

Object	Expenses	
100	Certified Salaries	\$ 244,114
110	Non-Certified Salaries	\$ 196,575
110	ESY	\$ 28,000
200	Benefits	\$ 100,983
300	Purchased Services (Students)	\$ 30,000
320	Purchased Services	\$ 95,000
322	Professional Development	\$ 1,500
430	Repairs	\$ 2,500
442	Lease	\$ 31,000
519	Transportation	\$ 69,000
519	Community Trips	\$ 650
520	Insurance	\$ 600
530	Communications/Cable	\$ 5,000
580	Mileage/Travel	\$ 250
610	Supplies	\$ 6,000
622	Electricity	\$ 2,700
624	Oil	\$ 5,000
626	Gasoline (Vans)	\$ 2,500
700	Property	\$ 4,000
810	Memberships	\$ 4,000
	Total Expenses	\$ 829,372

Revenue	
Tuition	
15 Students @ \$50,882	\$ 763,230
5 students @ \$40,000	
Total Revenue	\$ 763,230

Summary	
Total Anticipated Tuition	\$ 763,230
Total Anticipated Expenses	\$ (829,372)
Fund Balance 15/16	\$ 240,930
Anticipated Balance +/-	\$ 174,788

Headcount	
Certified Staff	FTE
Teacher	2.0
Speech Pathologist	0.3
Social Worker	0.7
Total Certified	3.0
Non-Certified Staff	
Job Coach	6.0
Lead Job Coach	1.0
Job Developer	1.0
Custodial	0.1
Total Non-Certified	8.1
Total FTE	11.10
Current Year FTE	11.4
Change	(0.30)

REGIONAL SCHOOL DISTRICT 13

BUDGET DETAIL BY LOCATION

Account	DESCRIPTION	ACTUAL 2015 - 2016	BUDGET 2016 - 2017	PROPOSED 2017 - 2018	\$ CHANGE	% CHANGE	
Brewster School							
Certified Staff							
1-10-110-2410-98	Cert Sal Principal-Brewster	\$ 134,107	\$ 136,598	\$ 139,003	\$ 2,405	1.76%	110110241098
1-10-110-1100-98	Primary Instruction -Brewster	\$ 790,762	\$ 1,078,278	\$ 1,058,313	\$ (19,965)	-1.85%	110110110098
1-10-110-2113-98	Social Work-Brewster	\$ 16,849	\$ 42,960	\$ 43,883	\$ 924	2.15%	110110211398
1-10-110-2140-98	Psychologist-Brewster	\$ 53,865	\$ 88,834	\$ 87,766	\$ (1,068)	-1.20%	110110214098
1-10-110-1260-98	SPED-Brewster	\$ 163,486	\$ 195,744	\$ 279,925	\$ 84,181	43.01%	110110126098
1-10-110-2150-98	Speech-Brewster	\$ 134,670	\$ 166,871	\$ 148,067	\$ (18,804)	-11.27%	110110215098
1-10-110-1112-98	PE/Health - Brewster	\$ 84,493	\$ 103,353	\$ 106,119	\$ 2,766	2.68%	110110111298
1-10-110-1101-98	Art-Brewster	\$ 48,267	\$ 82,046	\$ 83,810	\$ 1,764	2.15%	110110110198
1-10-110-2222-98	Library-Brewster	\$ 50,546	\$ 68,735	\$ 70,213	\$ 1,478	2.15%	110110222298
1-10-110-1111-98	Music-Brewster	\$ 60,255	\$ 79,579	\$ 83,810	\$ 4,231	5.32%	110110111198
1-10-110-1250-98	Rem Serv - Brewster	\$ 167,194	\$ 256,192	\$ 302,725	\$ 46,533	18.16%	110110125098
	Total Certified Staff	\$ 1,704,493	\$ 2,299,190	\$ 2,403,634	\$ 104,445	4.54%	110110????98*
Non-Certified Staff							
1-10-111-2600-98	Salary-Custodial-Brewster	\$ 82,053	\$ 126,448	\$ 126,953	\$ 505	0.40%	110111260098
1-10-111-2602-98	Overtime-Custodial-Brewster	\$ 6,300	\$ 8,000	\$ 8,000	\$ -	0.00%	110111260298
1-10-111-2130-98	Salary-Nurse-Brewster	\$ 52,755	\$ 54,376	\$ 55,971	\$ 1,595	2.93%	110111213098
1-10-111-1260-98	Support SPED-Brewster	\$ 183,757	\$ 204,112	\$ 201,881	\$ (2,231)	-1.09%	110111126098
1-10-111-1100-98	Gen Inst Support-Brewster	\$ 72,830	\$ 121,220	\$ 99,118	\$ (22,102)	-18.23%	110111110098
1-10-111-2410-98	Admin. Support-Brewster	\$ 66,813	\$ 79,325	\$ 69,075	\$ (10,250)	-12.92%	110111241098
	Total Non-Certified Staff	\$ 464,507	\$ 593,482	\$ 560,997	\$ (32,485)	-5.47%	110111????98
Purchased Services							
1-10-320-1111-98	Pur Serv Music Brewster	\$ -	\$ -	\$ -	\$ -		110320111198
1-10-320-1100-98	Interns-Brewster	\$ 14,324	\$ 14,550	\$ -	\$ (14,550)	-100.00%	110320110098
	Total Purchased Services	\$ 14,324	\$ 14,550	\$ -	\$ (14,550)	-100.00%	1103??????98*
Building and Grounds							
1-10-430-1111-98	Repairs Music Brewster	\$ 75	\$ 150	\$ 150	\$ -	0.00%	110430111198
1-10-430-2410-98	Repairs Bldg Admin Brewster	\$ 454	\$ 1,602	\$ 400	\$ (1,202)	-75.03%	110430241098
1-10-442-2410-98	Lease -Brewster	\$ 3,775	\$ 3,775	\$ 2,522	\$ (1,253)	-33.19%	110442241098
	Total Building and Grounds	\$ 4,304	\$ 5,527	\$ 3,072	\$ (2,455)	-44.42%	1104??????98*

Operating services											
1-10-530-2410-98	COMM BLDG ADMIN BREWSTER	\$	882	\$	1,225	\$	600	\$	(625)	-51.02%	110530241098
1-10-580-2410-98	Travel-Brewster	\$	407	\$	586	\$	570	\$	(16)	-2.73%	110580241098
	Total Operating services	\$	1,289	\$	9,714	\$	15,870	\$	6,156	63.37%	1105?????98*
Supplies											
1-10-610-1101-98	Supplies Art Brewster	\$	1,782	\$	2,500	\$	1,200	\$	(1,300)	-52.00%	110610110198
1-10-610-1104-98	Supplies Lang Arts Brew	\$	509	\$	907	\$	306	\$	(601)	-66.26%	110610110498
1-10-610-1105-98	Supplies Health Brewster	\$	559	\$	564	\$	592	\$	28	4.96%	110610110598
1-10-610-1107-98	Supplies Gen Inst Brewster	\$	10,609	\$	18,190	\$	15,288	\$	(2,902)	-15.95%	110610110798
1-10-610-1110-98	Supplies Math Brewster	\$	1,126	\$	1,043	\$	500	\$	(543)	-52.06%	110610111098
1-10-610-1112-98	Supplies PE Brewster	\$	613	\$	1,135	\$	691	\$	(444)	-39.12%	110610111298
1-10-610-1113-98	Supplies Reading Brewster	\$	7,457	\$	10,551	\$	4,418	\$	(6,133)	-58.13%	110610111398
1-10-610-1114-98	Supplies Science Brewster	\$	235	\$	890	\$	116	\$	(774)	-86.97%	110610111498
1-10-610-1115-98	Supplies Soc Studies Brewster	\$	572	\$	847	\$	557	\$	(290)	-34.24%	110610111598
1-10-610-1116-98	Supplies St Activity Brewster	\$	2,139	\$	2,425	\$	2,000	\$	(425)	-17.53%	110610111698
1-10-610-1260-98	Supplies SPED Brewster K-2	\$	1,224	\$	1,582	\$	1,216	\$	(366)	-23.14%	110610126098
1-10-610-2222-98	Supplies Library Brewster	\$	754	\$	617	\$	330	\$	(287)	-46.52%	110610222298
1-10-610-2223-98	Supplies Media Brewster	\$	635	\$	1,128	\$	250	\$	(878)	-77.84%	110610222398
1-10-610-2410-98	Supplies Bldg Admin Brewster	\$	5,439	\$	10,767	\$	10,067	\$	(700)	-6.50%	110610241098
1-10-640-1101-98	Books Art Brewster	\$	-	\$	-	\$	-	\$	-		110640110198
1-10-640-1104-98	Books Lang Arts Brewster	\$	2,053	\$	2,869	\$	3,900	\$	1,031	35.94%	110640110498
1-10-640-1110-98	Books Math Brewster	\$	578	\$	100	\$	600	\$	500	500.00%	110640111098
1-10-640-1111-98	Books Music Brewster	\$	-	\$	598	\$	60	\$	(538)	-89.97%	110640111198
1-10-640-1113-98	Books Reading Brewster	\$	14,070	\$	7,957	\$	12,169	\$	4,212	52.93%	110640111398
1-10-640-1114-98	Books Science Brewster	\$	257	\$	749	\$	959	\$	210	28.04%	110640111498
1-10-640-1115-98	Books Soc St Brewster	\$	649	\$	1,199	\$	737	\$	(462)	-38.53%	110640111598
1-10-640-1260-98	Books SPED Brewster	\$	958	\$	575	\$	566	\$	(9)	-1.57%	110640126098
1-10-640-2222-98	Books Library Brewster	\$	2,866	\$	2,839	\$	2,435	\$	(404)	-14.23%	110640222298
1-10-640-1105-98	Books Health Brewster	\$	-	\$	176	\$	220	\$	44	25.00%	110640110598
1-10-610-1111-98	Supplies Music Brewster	\$	572	\$	-	\$	488	\$	488		110610111198
1-10-640-1107-98	Books Gen Instr Brewster	\$	-	\$	-	\$	-	\$	-		110640110798
1-10-622-2610-98	Electricity-Brewster	\$	56,418	\$	60,189	\$	60,189	\$	-	0.00%	110622261098
1-10-624-2610-98	Fuel oil-Brewster	\$	29,092	\$	27,300	\$	24,428	\$	(2,872)	-10.52%	110624261098
1-10-610-1261-98	Supplies SPED Brewster PK	\$	507	\$	979	\$	31,592	\$	30,613	3126.97%	110610126198
	Total Supplies	\$	141,674	\$	158,676	\$	175,874	\$	17,198	10.84%	1106?????98
Equipment and Capital											
1-10-734-2230-98	Hardware - Instr Tech Brewster	\$	3,050	\$	3,989	\$	3,000	\$	(989)	-24.79%	110734223098
1-10-735-2230-98	Software/Licensing Instr Tech Brew	\$	4,339	\$	8,915	\$	7,743	\$	(1,172)	-13.15%	110735223098
1-10-739-1107-98	Equip Gen Instruct. Brewster	\$	-	\$	-	\$	1,320	\$	1,320		110739110798
	Total Equipment and Capital	\$	7,389	\$	12,904	\$	12,063	\$	(841)	-6.52%	1107?????98
Dues and Fees											
1-10-810-2410-98	Dues & Membershios-Brewster	\$	432	\$	914	\$	939	\$	25	2.74%	110810241098
	Total Dues and Fees	\$	432	\$	914	\$	939	\$	25	2.74%	1108?????98
	Total Brewster	\$	2,338,413	\$	3,094,956	\$	3,172,449	\$	77,493	2.50%	

Korn School

										Account Key	
Certified Staff											
1-10-110-2410-97	Cert Sal Principal-Korn	\$	124,789	\$	20,900	\$	-	\$	(20,900)	-100.00%	110110241097
1-10-110-1100-97	Primary Instruction-Korn	\$	536,127	\$	-	\$	-	\$	-		110110110097
1-10-110-2113-97	Social Worker-Korn	\$	16,849	\$	-	\$	-	\$	-		110110211397
1-10-110-1260-97	SPED-Korn	\$	105,022	\$	-	\$	-	\$	-		110110126097
1-10-110-1101-97	Art-Korn	\$	32,178	\$	-	\$	-	\$	-		110110110197
1-10-110-1111-97	Music-Korn	\$	65,464	\$	-	\$	-	\$	-		110110111197
1-10-110-1112-97	PE/Health - Korn	\$	44,335	\$	-	\$	-	\$	-		110110111297
1-10-110-2222-97	Library-Korn	\$	33,697	\$	-	\$	-	\$	-		110110222297
1-10-110-2150-97	Speech - Korn	\$	44,249	\$	-	\$	-	\$	-		110110215097
1-10-110-2140-97	Psychologist - Korn	\$	56,081	\$	-	\$	-	\$	-		110110214097
1-10-110-1250-97	Rem Serv - Korn	\$	116,988	\$	-	\$	-	\$	-		110110125097
	Total Certified Staff	\$	1,175,779	\$	20,900	\$	-	\$	(20,900)	-100.00%	
Non-Certified Staff											
										Account Key	
1-10-111-2600-97	Salary-Custodial-Korn	\$	105,290	\$	-	\$	-	\$	-		110111260097
1-10-111-2602-97	Overtime-Custodial-Korn	\$	10,238	\$	-	\$	-	\$	-		110111260297
1-10-111-2130-97	Salary-Nurse-Korn	\$	53,205	\$	-	\$	-	\$	-		110111213097
1-10-111-1100-97	Gen. Inst. Support-Korn	\$	22,721	\$	-	\$	-	\$	-		110111110097
1-10-111-2410-97	Admin Support-Korn	\$	52,564	\$	-	\$	-	\$	-		110111241097
1-10-111-1260-97	Support SPED-Korn	\$	118,540	\$	-	\$	-	\$	-		110111126097
1-10-111-1260-97	Subs-Custodial Korn	\$	-	\$	20,833	\$	-	\$	(20,833)	-100.00%	110111260497
	Total Non-Certified Staff	\$	362,558	\$	20,833	\$	-	\$	(20,833)	-100.00%	
Purchased Services											
										Account Key	
1-10-330-1114-97	Pur Svcs Science Korn	\$	360	\$	-	\$	-	\$	-		110330111497
1-10-330-1115-97	Pur Svcs Social Studies Korn	\$	900	\$	-	\$	-	\$	-		110330111597
1-10-322-2210-97	Prof. Dev. Korn	\$	-	\$	-	\$	-	\$	-		110322221097
1-10-320-1100-97	Interns-Korn	\$	14,344	\$	-	\$	-	\$	-		110320110097
	Total Purchased Services	\$	15,604	\$	-	\$	-	\$	-		
Building and grounds											
										Account Key	
1-10-430-1111-97	Repairs Music Korn	\$	266	\$	-	\$	-	\$	-		110430111197
1-10-430-2410-97	Repairs Bldg Admin Korn	\$	-	\$	-	\$	-	\$	-		110430241097
1-10-442-2410-97	LEASE BLDG ADMIN KORN	\$	3,775	\$	-	\$	-	\$	-		110442241097
	Total Building and grounds	\$	4,041	\$	-	\$	-	\$	-		
Operating services											
										Account Key	
1-10-530-2410-97	COMMUNICATIONS BUILD KORN	\$	392	\$	-	\$	-	\$	-		110530241097
	Total Operating services	\$	392	\$	-	\$	-	\$	-		
Supplies											
										Account Key	
1-10-610-1101-97	Supplies Art Korn	\$	1,362	\$	-	\$	-	\$	-		110610110197
1-10-610-1104-97	Supplies Lang Arts Korn	\$	817	\$	-	\$	-	\$	-		110610110497
1-10-610-1105-97	Supplies Health Korn	\$	-	\$	-	\$	-	\$	-		110610110597
1-10-610-1107-97	Supplies Gen Inst Korn	\$	1,812	\$	-	\$	-	\$	-		110610110797
1-10-610-1110-97	Supplies Math Korn	\$	650	\$	-	\$	-	\$	-		110610111097
1-10-610-1111-97	Supplies Music Korn	\$	719	\$	-	\$	-	\$	-		110610111197
1-10-610-1112-97	Supplies PE Korn	\$	-	\$	-	\$	-	\$	-		110610111297
1-10-610-1113-97	Supplies Reading Korn	\$	1,030	\$	-	\$	-	\$	-		110610111397
1-10-610-1114-97	Supplies Science Korn	\$	187	\$	-	\$	-	\$	-		110610111497

1-10-610-1115-97	Supplies Soc Studies Korn	\$	446	\$	-	\$	-	\$	-	110610111597
1-10-610-112B-97	Supplies Intramural Korn	\$	425	\$	-	\$	-	\$	-	110610112B97
1-10-610-1260-97	Supplies SPED Korn	\$	712	\$	-	\$	-	\$	-	110610126097
1-10-610-2222-97	Supplies Library Korn	\$	107	\$	-	\$	-	\$	-	110610222297
1-10-610-2223-97	Supplies Media Korn	\$	102	\$	-	\$	-	\$	-	110610222397
1-10-610-2410-97	Supplies Bldg Admin Korn	\$	4,675	\$	20,000	\$	-	\$	(20,000)	-100.00%
1-10-640-1104-97	Books Lang Arts Korn	\$	935	\$	-	\$	-	\$	-	110640110497
1-10-640-1105-97	Books Health Korn	\$	-	\$	-	\$	-	\$	-	110640110597
1-10-640-1110-97	Books Math Korn	\$	255	\$	-	\$	-	\$	-	110640111097
1-10-640-1115-97	Books Soc St Korn	\$	817	\$	-	\$	-	\$	-	110640111597
1-10-640-1260-97	Books SPED Korn	\$	541	\$	-	\$	-	\$	-	110640126097
1-10-640-2222-97	Books Library Korn	\$	3,722	\$	-	\$	-	\$	-	110640222297
1-10-640-1113-97	Books Reading Korn	\$	1,284	\$	-	\$	-	\$	-	110640111397
1-10-640-1114-97	Books Science Korn	\$	-	\$	-	\$	-	\$	-	110640111497
1-10-640-2410-97	Books Bldg Admin Korn	\$	-	\$	-	\$	-	\$	-	110640241097
1-10-622-2610-97	Electricity-Korn	\$	56,853	\$	37,257	\$	21,059	\$	(16,198)	-43.48%
1-10-624-2610-97	Fuel oil-Korn	\$	24,616	\$	15,600	\$	9,760	\$	(5,840)	-37.44%
	Total Supplies	\$	102,067	\$	72,857	\$	30,819	\$	(42,038)	-57.70%
	Equipment and Capital									Account Key
1-10-734-2230-97	Hardware - Instr Tech Korn	\$	596	\$	-	\$	-	\$	-	110734223097
1-10-735-2230-97	Software/Licensing Instr Tech Korn	\$	3,499	\$	-	\$	-	\$	-	110735223097
	Total Equipment and Capital	\$	4,095	\$	-	\$	-	\$	-	
	Dues and fees									Account Key
1-10-810-2410-97	Dues & Memberships - Korn	\$	524	\$	-	\$	-	\$	-	110810241097
	Total Dues and fees	\$	524	\$	-	\$	-	\$	-	
	Total Korn School	\$	1,665,060	\$	114,590	\$	30,819	\$	(83,771)	-73.10%

Lyman School

								Account Key
Certified Staff								
1-10-110-2410-95	Cert Sal Principal - Lyman	\$	127,909	\$	135,348	\$	137,753	2,405 1.78%
1-10-110-1100-95	Primary Instruction-Lyman	\$	955,288	\$	1,048,951	\$	1,111,685	62,734 5.98%
1-10-110-2222-95	Library-Lyman	\$	49,786	\$	51,551	\$	52,660	1,108 2.15%
1-10-110-2140-95	Psychologist-Lyman	\$	15,915	\$	75,187	\$	52,104	(23,083) -30.70%
1-10-110-2113-95	Social Worker-Lyman	\$	64,660	\$	8,592	\$	8,850	258 3.01%
1-10-110-2150-95	Speech -Lyman	\$	59,303	\$	54,988	\$	70,213	15,225 27.69%
1-10-110-1260-95	SPED-Lyman	\$	114,224	\$	151,777	\$	139,963	(11,814) -7.78%
1-10-110-1111-95	Music-Lyman	\$	86,107	\$	94,442	\$	96,472	2,030 2.15%
1-10-110-1112-95	PE -Lyman	\$	73,849	\$	68,735	\$	70,213	1,478 2.15%
1-10-110-1101-95	Art-Lyman	\$	25,176	\$	53,086	\$	55,366	2,280 4.29%
1-10-110-1250-95	Rem. Serv. - Lyman	\$	160,548	\$	203,195	\$	252,711	49,516 24.37%
	Total Certified Staff	\$	1,732,765	\$	1,945,852	\$	2,047,988	102,137 5.25%
Non-Certified Staff								Account Key
1-10-111-2600-95	Salary -Custodial-Lyman	\$	102,121	\$	105,363	\$	109,283	3,920 3.72%
1-10-111-2602-95	Overtime-Custodial-Lyman	\$	6,737	\$	8,000	\$	8,000	- 0.00%
1-10-111-2130-95	Salary-Nurse-Lyman	\$	53,561	\$	54,726	\$	57,866	3,140 5.74%
1-10-111-2410-95	Admin Support-Lyman	\$	62,613	\$	73,777	\$	65,570	(8,207) -11.12%
1-10-111-1100-95	Gen Inst. Support-Lyman	\$	80,649	\$	73,654	\$	86,533	12,879 17.49%
1-10-111-1260-95	Support SPED-Lyman	\$	83,847	\$	114,906	\$	127,972	13,066 11.37%
	Total Non-Certified Staff	\$	389,528	\$	430,426	\$	455,224	24,797 5.76%
Purchased Services								Account Key
1-10-320-1115-95	Pur Svcs Social St Lyman	\$	675	\$	800	\$	800	- 0.00%
1-10-320-1113-95	Pur Serv Reading Lyman	\$	1,000	\$	1,000	\$	1,000	- 0.00%
1-10-330-2410-95	Purchased Service-Lyman	\$	150	\$	580	\$	580	- 0.00%
1-10-320-1100-95	Interns-Lyman	\$	-	\$	14,550	\$	-	(14,550) -100.00%
1-10-320-1190-95	Pur Serv Outdoor Ed Dist	\$	-	\$	-	\$	-	-
1-10-322-2210-95	Prof. Dev. Lyman	\$	-	\$	-	\$	-	-
1-10-322-1190-95	Prof. Dev. Outdoor Ed Dist	\$	-	\$	-	\$	-	-
	Total Purchased Services	\$	1,825	\$	16,930	\$	2,380	(14,550) -85.94%
Building and grounds								Account Key
1-10-430-1111-95	Repairs Music Lyman	\$	155	\$	250	\$	250	- 0.00%
1-10-430-2223-95	REPAIRS MEDIA LYMAN	\$	-	\$	-	\$	-	-
1-10-430-2410-95	Repairs Bldg Admin Lyman	\$	-	\$	1,800	\$	1,800	- 0.00%
1-10-442-2410-95	LEASE BLDG ADMIN LYMAN	\$	3,465	\$	3,450	\$	3,450	- 0.00%
	Total Building and grounds	\$	3,619	\$	5,500	\$	5,500	- 0.00%
Operating services								Account Key
1-10-530-2410-95	Postage-Lyman	\$	1,010	\$	900	\$	500	(400) -44.44%
1-10-519-1190-95	Field Trips Outdoor Ed Dist	\$	-	\$	-	\$	-	-
1-10-580-1190-95	Travel Outdoor Ed Dist	\$	-	\$	-	\$	-	-
1-10-580-2410-95	Travel - Lyman	\$	647	\$	1,225	\$	800	(425) -34.69%
	Total Operating services	\$	1,657	\$	2,125	\$	1,300	(825) -38.82%
Supplies								Account Key
1-10-610-1101-95	Supplies Art Lyman	\$	1,865	\$	2,058	\$	1,825	(233) -11.32%
1-10-610-1104-95	Supplies Lang Arts Lyman	\$	2,437	\$	3,599	\$	2,964	(635) -17.64%
1-10-610-1105-95	Supplies Health Lyman	\$	516	\$	1,010	\$	1,266	256 25.35%
1-10-610-1110-95	Supplies Math Lyman	\$	1,547	\$	1,650	\$	1,525	(125) -7.58%

1-10-610-1111-95	Supplies Music Lyman	\$	135	\$	336	\$	1,006	\$	670	199.40%	110610111195
1-10-610-1112-95	Supplies PE Lyman	\$	151	\$	723	\$	470	\$	(253)	-34.99%	110610111295
1-10-610-1113-95	Supplies Reading Lyman	\$	1,137	\$	1,199	\$	1,250	\$	51	4.25%	110610111395
1-10-610-1114-95	Supplies Science Lyman	\$	824	\$	1,785	\$	1,450	\$	(335)	-18.77%	110610111495
1-10-610-1115-95	Supplies Soc Studies Lyman	\$	397	\$	485	\$	485	\$	-	0.00%	110610111595
1-10-610-1260-95	Supplies SPED Lyman	\$	266	\$	759	\$	591	\$	(168)	-22.13%	110610126095
1-10-610-2222-95	Supplies Library Lyman	\$	461	\$	679	\$	679	\$	-	0.00%	110610222295
1-10-610-2223-95	Supplies Media Lyman	\$	-	\$	200	\$	640	\$	440	220.00%	110610222395
1-10-610-2410-95	Supplies Bldg Admin Lyman	\$	5,427	\$	6,767	\$	5,800	\$	(967)	-14.29%	110610241095
1-10-640-1104-95	Books Lang Arts Lyman	\$	1,706	\$	2,600	\$	2,996	\$	396	15.23%	110640110495
1-10-640-1105-95	Books Health Lyman	\$	-	\$	428	\$	388	\$	(40)	-9.35%	110640110595
1-10-640-1110-95	Books Math Lyman	\$	-	\$	250	\$	850	\$	600	240.00%	110640111095
1-10-640-1111-95	Books Music Lyman	\$	578	\$	589	\$	589	\$	-	0.00%	110640111195
1-10-640-1113-95	Books Reading Lyman	\$	5,742	\$	7,550	\$	6,800	\$	(750)	-9.93%	110640111395
1-10-640-1114-95	Books Science Lyman	\$	248	\$	924	\$	1,160	\$	236	25.54%	110640111495
1-10-640-1115-95	Books Soc St Lyman	\$	1,109	\$	1,950	\$	2,075	\$	125	6.41%	110640111595
1-10-640-1260-95	Books SPED Lyman	\$	307	\$	271	\$	414	\$	143	52.77%	110640126095
1-10-640-2222-95	Books Library Lyman	\$	5,618	\$	5,434	\$	5,285	\$	(149)	-2.74%	110640222295
1-10-640-2223-95	Books Media Lyman	\$	-	\$	-	\$	-	\$	-		110640222395
1-10-622-2610-95	Electricity-Lyman	\$	57,280	\$	61,504	\$	61,504	\$	-	0.00%	110622261095
1-10-624-2610-95	Fuel oil-Lyman	\$	15,665	\$	18,525	\$	16,745	\$	(1,780)	-9.61%	110624261095
1-10-610-1190-95	Supplies Outdoor Ed Dist	\$	-	\$	-	\$	-	\$	-		110610119095
1-10-640-1190-95	Books Outdoor Ed Dist	\$	-	\$	-	\$	-	\$	-		110640119095
	Total Supplies	\$	103,416	\$	121,275	\$	118,757	\$	(2,518)	-2.08%	
	Equipment and Capital										Account Key
1-10-734-2230-95	Hardware - Instr Tech Lyman	\$	3,217	\$	2,400	\$	1,000	\$	(1,400)	-58.33%	110734223095
1-10-735-2230-95	Software/Licensing Instr Tech Lyman	\$	4,035	\$	5,065	\$	7,441	\$	2,376	46.91%	110735223095
	Total Equipment and Capital	\$	7,252	\$	7,465	\$	8,441	\$	976	13.07%	
	Dues and fees										Account Key
1-10-810-2410-95	Dues & Memberships-Lyman	\$	3,443	\$	3,591	\$	3,044	\$	(547)	-15.23%	110810241095
	Total Dues and fees	\$	3,443	\$	3,591	\$	3,044	\$	(547)	-15.23%	
	Total Lyman School	\$	2,243,505	\$	2,533,164	\$	2,642,634	\$	109,470	4.32%	

Memorial School

									Account Key		
Certified Staff											
1-10-110-2410-94	Cert Sal Principal - Memorial	\$	137,452	\$	112,765	\$	136,071	\$	23,306	20.67%	110110241094
1-10-110-1100-94	Primary Instruction-Memorial	\$	910,416	\$	996,984	\$	1,074,408	\$	77,424	7.77%	110110110094
1-10-110-1115-94	Social Studies -Memorial	\$	86,506	\$	88,227	\$	90,097	\$	1,870	2.12%	110110111594
1-10-110-1110-94	Math-Memorial	\$	80,445	\$	82,046	\$	83,810	\$	1,764	2.15%	110110111094
1-10-110-1114-94	Science -Memorial	\$	-	\$	-	\$	35,106	\$	35,106		110110111494
1-10-110-1104-94	Language Arts-Memorial	\$	80,445	\$	82,046	\$	83,810	\$	1,764	2.15%	110110110494
1-10-110-2222-94	Library-Memorial	\$	64,356	\$	82,046	\$	83,810	\$	1,764	2.15%	110110222294
1-10-110-1101-94	Art-Memorial	\$	64,356	\$	82,046	\$	83,810	\$	1,764	2.15%	110110110194
1-10-110-1111-94	Music -Memorial	\$	146,396	\$	181,459	\$	154,502	\$	(26,957)	-14.86%	110110111194
1-10-110-1112-94	PE/Health-Memorial	\$	123,879	\$	159,163	\$	167,620	\$	8,457	5.31%	110110111294
1-10-110-2140-94	Psychologist-Memorial	\$	84,358	\$	86,169	\$	88,566	\$	2,397	2.78%	110110214094
1-10-110-2113-94	Social Work-Memorial	\$	67,394	\$	108,665	\$	114,096	\$	5,431	5.00%	110110211394
1-10-110-2150-94	Speech-Memorial	\$	53,146	\$	53,213	\$	73,543	\$	20,330	38.20%	110110215094
1-10-110-1260-94	SPED-Memorial	\$	245,133	\$	299,239	\$	327,121	\$	27,882	9.32%	110110126094
1-10-110-112B-94	Intramural Salary-Memorial	\$	2,191	\$	3,178	\$	3,360	\$	182	5.73%	110110112B94
1-10-110-1250-94	Rem. Serv. - Memorial	\$	124,767	\$	242,504	\$	310,185	\$	67,681	27.91%	110110125094
	Total Certified Staff	\$	2,271,241	\$	2,659,749	\$	2,909,914	\$	250,166	9.41%	
Non-Certified Staff										Account Key	
1-10-111-2600-94	Salary-Custodial-Memorial	\$	105,290	\$	108,448	\$	110,885	\$	2,437	2.25%	110111260094
1-10-111-2602-94	Overtime-Custodial-Memorial	\$	16,573	\$	13,000	\$	13,000	\$	-	0.00%	110111260294
1-10-111-2130-94	Salary-Nurse-Memorial	\$	48,672	\$	51,105	\$	52,565	\$	1,460	2.86%	110111213094
1-10-111-2410-94	Admin Support-Memorial	\$	50,317	\$	50,583	\$	52,845	\$	2,262	4.47%	110111241094
1-10-111-1260-94	Support SPED-Memorial	\$	125,470	\$	136,357	\$	154,614	\$	18,257	13.39%	110111126094
1-10-111-1100-94	Gen Inst. Support-Memorial	\$	40,370	\$	51,810	\$	12,684	\$	(39,126)	-75.52%	110111110094
1-10-111-2120-94	Secretary Guidance Memorial	\$	45,084	\$	45,981	\$	48,107	\$	2,126	4.62%	110111212094
	Total Non-Certified Staff	\$	431,776	\$	457,284	\$	444,699	\$	(12,585)	-2.75%	
Purchased Services										Account Key	
1-10-320-1100-94	Interns -Memorial	\$	-	\$	14,550	\$	-	\$	(14,550)	-100.00%	110320110094
1-10-320-2410-94	Pur Services Admin-memorial	\$	-	\$	-	\$	3,088	\$	3,088		110320241094
1-10-322-2210-94	Prof. Dev. Memorial	\$	-	\$	-	\$	-	\$	-		110322221094
	Total Purchased Services	\$	-	\$	14,550	\$	3,088	\$	(11,462)	-78.78%	
Building and grounds										Account Key	
1-10-430-1111-94	Repairs Music Memorial	\$	418	\$	2,625	\$	1,500	\$	(1,125)	-42.86%	110430111194
1-10-442-2410-94	LEASE BLDG ADMIN MEMORIAL	\$	3,459	\$	3,450	\$	3,450	\$	-	0.00%	110442241094
	Total Building and grounds	\$	3,877	\$	6,075	\$	4,950	\$	(1,125)	-18.52%	
Operating services										Account Key	
1-10-530-2410-94	Postage-Memorial	\$	2,318	\$	3,044	\$	3,044	\$	-	0.00%	110530241094
1-10-580-2410-94	Travel-Memorial	\$	793	\$	875	\$	367	\$	(508)	-58.06%	110580241094
1-10-560-1200-94	Tuition Magnet School	\$	15,448	\$	10,766	\$	10,946	\$	180	1.67%	110560120094
	Total Operating services	\$	18,558	\$	14,685	\$	14,357	\$	(328)	-2.23%	
Supplies										Account Key	
1-10-610-1101-94	Supplies Art Memorial	\$	1,782	\$	2,497	\$	1,378	\$	(1,119)	-44.81%	110610110194
1-10-610-1104-94	Supplies Lang Arts Mem	\$	1,637	\$	3,043	\$	3,458	\$	415	13.64%	110610110494
1-10-610-1110-94	Supplies Math Memorial	\$	1,495	\$	2,546	\$	2,474	\$	(72)	-2.83%	110610111094
1-10-610-1111-94	Supplies Music Memorial	\$	3,125	\$	5,119	\$	7,111	\$	1,992	38.91%	110610111194
1-10-610-1112-94	Supplies PE Memorial	\$	1,027	\$	1,821	\$	4,846	\$	3,025	166.12%	110610111294

1-10-610-1114-94	Supplies Science Memorial	\$	1,750	\$	1,492	\$	1,275	\$	(217)	-14.54%	110610111494
1-10-610-1115-94	Supplies Soc Studies Memorial	\$	1,306	\$	1,335	\$	525	\$	(810)	-60.67%	110610111594
1-10-610-1260-94	Supplies SPED Memorial	\$	1,045	\$	1,836	\$	1,577	\$	(259)	-14.11%	110610126094
1-10-610-2120-94	Supplies Guidance Memorial	\$	1,593	\$	2,365	\$	2,365	\$	-	0.00%	110610212094
1-10-610-2222-94	Supplies Library Memorial	\$	1,596	\$	1,901	\$	751	\$	(1,150)	-60.49%	110610222294
1-10-610-2223-94	Supplies Media Memorial	\$	232	\$	877	\$	516	\$	(361)	-41.16%	110610222394
1-10-610-2410-94	Supplies Bldg Admin Memorial	\$	9,519	\$	13,165	\$	11,715	\$	(1,450)	-11.01%	110610241094
1-10-640-1104-94	Books Lang Arts Memorial	\$	7,769	\$	9,662	\$	7,673	\$	(1,989)	-20.59%	110640110494
1-10-640-1106-94	Books World Lang-Memorial	\$	-	\$	-	\$	-	\$	-		110640110694
1-10-640-1107-94	Books Gen Inst Mem	\$	490	\$	1,018	\$	1,018	\$	-	0.00%	110640110794
1-10-640-1110-94	Books Math Memorial	\$	791	\$	1,087	\$	1,085	\$	(2)	-0.18%	110640111094
1-10-640-1114-94	Books Science Memorial	\$	1,275	\$	1,806	\$	2,200	\$	394	21.82%	110640111494
1-10-640-1115-94	Books Soc St Memorial	\$	1,837	\$	3,346	\$	2,475	\$	(871)	-26.03%	110640111594
1-10-640-1260-94	Books SPED Memorial	\$	1,853	\$	2,307	\$	1,160	\$	(1,147)	-49.72%	110640126094
1-10-640-2120-94	Books Guidance Memorial	\$	48	\$	311	\$	311	\$	-	0.00%	110640212094
1-10-640-2222-94	Books Library Memorial	\$	6,962	\$	7,936	\$	7,384	\$	(552)	-6.96%	110640222294
1-10-610-1105-94	Supplies Health Memorial	\$	547	\$	792	\$	781	\$	(11)	-1.39%	110610110594
1-10-610-1107-94	Supplies Gen Instr Memorial	\$	4,274	\$	6,475	\$	4,550	\$	(1,925)	-29.73%	110610110794
1-10-622-2610-94	Electricity-Memorial	\$	58,843	\$	65,291	\$	65,291	\$	-	0.00%	110622261094
1-10-624-2610-94	Fuel oil-Memorial	\$	46,994	\$	53,869	\$	46,689	\$	(7,180)	-13.33%	110624261094
1-10-610-2230-94	Supplies Instr Tech Mem	\$	86	\$	8,250	\$	370	\$	(7,880)	-95.52%	110610223094
	Total Supplies	\$	157,877	\$	200,147	\$	178,978	\$	(21,169)	-10.58%	
	Equipment and Capital										Account Key
1-10-734-2230-94	Hardware - Instr Tech Mem	\$	3,612	\$	7,550	\$	2,000	\$	(5,550)	-73.51%	110734223094
1-10-735-2230-94	Software/Licensing Instr Tech Mem	\$	3,295	\$	5,595	\$	5,185	\$	(410)	-7.33%	110735223094
	Total Equipment and Capital	\$	6,907	\$	13,145	\$	7,185	\$	(5,960)	-45.34%	
	Dues and fees										Account Key
1-10-810-2410-94	Dues & Memberships-Memorial	\$	1,333	\$	1,891	\$	1,891	\$	-	0.00%	110810241094
	Total Dues and fees	\$	1,333	\$	1,891	\$	1,891	\$	-	0.00%	
	Total Memorial School	\$	2,891,569	\$	3,367,525	\$	3,565,062	\$	197,537	5.87%	

Strong School

Certified Staff									Account Key		
1-10-110-112B-93	Sal Intramural Strg	\$	3,150	\$	4,990	\$	6,500	\$	1,510	30.26%	110110112B93
1-10-110-2410-93	Sal Principal -Strong	\$	136,202	\$	138,757	\$	141,223	\$	2,466	1.78%	110110241093
1-10-110-1100-93	Primary Instruction-Strong	\$	318,640	\$	324,486	\$	169,178	\$	(155,308)	-47.86%	110110110093
1-10-110-1110-93	Math-Strong	\$	238,313	\$	245,518	\$	319,577	\$	74,060	30.16%	110110111093
1-10-110-1106-93	Foreign Lang.-Strong	\$	237,773	\$	242,504	\$	247,718	\$	5,214	2.15%	110110110693
1-10-110-1104-93	Language Arts-Strong	\$	325,651	\$	332,127	\$	408,683	\$	76,556	23.05%	110110110493
1-10-110-1114-93	Science-Strong	\$	238,330	\$	245,535	\$	185,394	\$	(60,141)	-24.49%	110110111493
1-10-110-1115-93	Social Studies-Strong	\$	156,057	\$	161,625	\$	150,858	\$	(10,767)	-6.66%	110110111593
1-10-110-1112-93	PE/Health-Strong	\$	148,815	\$	154,239	\$	159,212	\$	4,973	3.22%	110110111293
1-10-110-2222-93	Library-Strong	\$	50,546	\$	51,551	\$	52,660	\$	1,108	2.15%	110110222293
1-10-110-1111-93	Music-Strong	\$	100,000	\$	79,738	\$	90,468	\$	10,730	13.46%	110110111193
1-10-110-1101-93	Art-Strong	\$	78,026	\$	82,046	\$	83,810	\$	1,764	2.15%	110110110193
1-10-110-2120-93	Guidance-Strong	\$	82,756	\$	84,240	\$	86,004	\$	1,764	2.09%	110110212093
1-10-110-2140-93	Psychologist-Strong	\$	84,243	\$	85,919	\$	87,766	\$	1,847	2.15%	110110214093
1-10-110-2113-93	Social Worker-Strong	\$	42,121	\$	42,960	\$	43,883	\$	924	2.15%	110110211393
1-10-110-1260-93	SPED-Strong	\$	190,661	\$	196,991	\$	211,651	\$	14,661	7.44%	110110126093
1-10-110-1109-93	Tech Ed.-Strong	\$	84,243	\$	85,919	\$	87,766	\$	1,847	2.15%	110110110993
1-10-110-2150-93	Speech-Strong	\$	50,546	\$	51,551	\$	61,436	\$	9,885	19.17%	110110215093
1-10-110-112A-93	Salary Athletics-Strong	\$	44,310	\$	37,010	\$	37,597	\$	587	1.59%	110110112A93
1-10-110-1116-93	Salary Student Activities-Strong	\$	17,771	\$	11,820	\$	13,393	\$	1,573	13.30%	110110111693
1-10-110-1250-93	Rem. Serv. - Strong	\$	80,445	\$	82,046	\$	117,600	\$	35,554	43.33%	110110125093
	Total Certified Staff	\$	2,708,598	\$	2,741,571	\$	2,762,377	\$	20,806	0.76%	
Non-Certified Staff									Account Key		
1-10-111-2600-93	Salary-Custodial-Strong	\$	143,952	\$	179,527	\$	167,502	\$	(12,024)	-6.70%	110111260093
1-10-111-2602-93	Overtime-Custodial-Strong	\$	9,704	\$	16,000	\$	16,000	\$	-	0.00%	110111260293
1-10-111-2130-93	Salary-Nurse-Strong	\$	54,176	\$	55,876	\$	57,516	\$	1,640	2.93%	110111213093
1-10-111-2410-93	Admin Support-Strong	\$	46,281	\$	47,171	\$	48,107	\$	936	1.98%	110111241093
1-10-111-1100-93	Gen Inst Support-Strong	\$	37,248	\$	49,737	\$	25,368	\$	(24,370)	-49.00%	110111110093
1-10-111-1260-93	Support SPED-Strong	\$	115,166	\$	118,771	\$	123,022	\$	4,251	3.58%	110111126093
1-10-111-2120-93	Secretary Guidance Strong	\$	52,491	\$	53,294	\$	54,366	\$	1,073	2.01%	110111212093
	Total Non-Certified Staff	\$	459,017	\$	520,375	\$	491,880	\$	(28,495)	-5.48%	
Purchased Services									Account Key		
1-10-320-112A-93	Pur Svcs Athletics Strong	\$	6,194	\$	7,408	\$	8,304	\$	896	12.10%	110320112A93
1-10-322-2210-93	Prof. Dev. Strong	\$	-	\$	-	\$	-	\$	-		110322221093
1-10-320-1100-93	Interns-Strong	\$	-	\$	14,550	\$	-	\$	(14,550)	-100.00%	110320110093
	Total Purchased Services	\$	6,194	\$	21,958	\$	8,304	\$	(13,654)	-62.18%	
Building and grounds									Account Key		
1-10-430-1111-93	Repairs Music Strong	\$	646	\$	1,025	\$	1,055	\$	30	2.93%	110430111193
1-10-442-2410-93	Lease- Strong	\$	7,009	\$	7,225	\$	19,917	\$	12,692	175.67%	110442241093
	Total Building and grounds	\$	7,655	\$	8,250	\$	20,972	\$	12,722	154.21%	
Operating services									Account Key		
1-10-519-112A-93	Athletics Trans Strong	\$	10,203	\$	11,907	\$	12,250	\$	343	2.88%	110519112A93
1-10-519-2120-93	Transp. Guidance Strong	\$	152	\$	720	\$	720	\$	-	0.00%	110519212093
1-10-530-2410-93	Postage- Strong	\$	2,000	\$	2,000	\$	2,000	\$	-	0.00%	110530241093
1-10-519-112B-93	Athletic Trans Intra Strong	\$	1,161	\$	1,944	\$	2,000	\$	56	2.88%	110519112B93
1-10-580-2410-93	Travel-Strong	\$	485	\$	209	\$	-	\$	(209)	-100.00%	110580241093
1-10-560-1200-93	Tuition Magnet School	\$	20,268	\$	21,532	\$	21,892	\$	360	1.67%	110560120093

Total Operating services		\$	34,270	\$	38,312	\$	38,862	\$	550	1.44%	
Supplies											Account Key
1-10-610-1101-93	Supplis Art Strong	\$	2,553	\$	2,260	\$	2,080	\$	(180)	-7.96%	110610110193
1-10-610-1104-93	Supplies Lang Arts Strong	\$	794	\$	850	\$	710	\$	(140)	-16.47%	110610110493
1-10-610-1105-93	Supplies Health Strong	\$	309	\$	300	\$	300	\$	-	0.00%	110610110593
1-10-610-1106-93	Supplies For Lang Strong	\$	404	\$	400	\$	300	\$	(100)	-25.00%	110610110693
1-10-610-1109-93	Supplies Tech ED Strong	\$	4,988	\$	4,731	\$	300	\$	(4,431)	-93.66%	110610110993
1-10-610-1110-93	Supplies Math Strong	\$	1,591	\$	1,585	\$	1,321	\$	(264)	-16.66%	110610111093
1-10-610-1111-93	Supplies Music Strong	\$	98	\$	100	\$	100	\$	-	0.00%	110610111193
1-10-610-1112-93	Supplies PE Strong	\$	1,081	\$	1,076	\$	1,049	\$	(27)	-2.51%	110610111293
1-10-610-1114-93	Supplies Science Strong	\$	4,118	\$	4,425	\$	3,830	\$	(595)	-13.45%	110610111493
1-10-610-1115-93	Supplies Soc Studies Strong	\$	613	\$	625	\$	525	\$	(100)	-16.00%	110610111593
1-10-610-112A-93	Supplies Athletics Strong	\$	3,337	\$	4,854	\$	4,416	\$	(438)	-9.02%	110610112A93
1-10-610-1260-93	Supplies SPED Strong	\$	1,398	\$	923	\$	1,586	\$	663	71.83%	110610126093
1-10-610-2120-93	Supplies Guidance Strong	\$	1,763	\$	1,850	\$	1,500	\$	(350)	-18.92%	110610212093
1-10-610-2222-93	Supplies Library Strong	\$	689	\$	750	\$	600	\$	(150)	-20.00%	110610222293
1-10-610-2410-93	Supplies Bldg Admin ST	\$	16,650	\$	12,266	\$	12,731	\$	465	3.79%	110610241093
1-10-640-1104-93	Books Lang Arts Strong	\$	5,461	\$	5,387	\$	3,875	\$	(1,512)	-28.07%	110640110493
1-10-640-1105-93	Books Health Strong	\$	1,164	\$	1,136	\$	1,125	\$	(11)	-0.97%	110640110593
1-10-640-1106-93	Books For Lang Strong	\$	1,645	\$	2,996	\$	1,090	\$	(1,906)	-63.62%	110640110693
1-10-640-1110-93	Books Math Strong	\$	335	\$	55	\$	110	\$	55	100.00%	110640111093
1-10-640-1111-93	Books Music Strong	\$	1,358	\$	1,485	\$	1,320	\$	(165)	-11.11%	110640111193
1-10-640-1114-93	Books Science Strong	\$	140	\$	-	\$	-	\$	-		110640111493
1-10-640-1115-93	Books Soc St Strong	\$	2,168	\$	2,292	\$	1,980	\$	(312)	-13.61%	110640111593
1-10-640-1260-93	Books SPED Strong	\$	877	\$	1,198	\$	966	\$	(232)	-19.37%	110640126093
1-10-640-2120-93	Books Guicance Strong	\$	500	\$	1,250	\$	1,200	\$	(50)	-4.00%	110640212093
1-10-640-2222-93	Books Library Strong	\$	5,588	\$	5,350	\$	4,625	\$	(725)	-13.55%	110640222293
1-10-610-2223-93	Supplies Media Strong	\$	-	\$	-	\$	-	\$	-		110610222393
1-10-622-2610-93	Electricity-Strong	\$	106,491	\$	110,043	\$	110,043	\$	-	0.00%	110622261093
1-10-624-2610-93	Fuel oil-Strong	\$	33,888	\$	34,905	\$	30,141	\$	(4,764)	-13.65%	110624261093
Total Supplies		\$	200,000	\$	203,092	\$	187,823	\$	(15,269)	-7.52%	
Equipment and Capital											Account Key
1-10-739-1111-93	Equip Music Strong	\$	249	\$	250	\$	270	\$	20	8.00%	110739111193
1-10-734-2230-93	Hardware - Instr Tech Strg	\$	-	\$	5,798	\$	2,800	\$	(2,998)	-51.71%	110734223093
1-10-735-2230-93	Software/Licensing Instr Tech Strg	\$	3,585	\$	4,341	\$	4,374	\$	33	0.76%	110735223093
Total Equipment and Capital		\$	3,834	\$	10,389	\$	7,444	\$	(2,945)	-28.35%	
Dues and fees											Account Key
1-10-810-2410-93	Dues & Memberships-Strong	\$	2,438	\$	2,624	\$	2,637	\$	13	0.50%	110810241093
Total Dues and fees		\$	2,438	\$	2,624	\$	2,637	\$	13	0.50%	
Total Strong School		\$	3,422,005	\$	3,546,572	\$	3,520,299	\$	(26,273)	-0.74%	

Coginchaug High School

Certified Staff										Account Key	
1-10-110-1101-92	Sal Art HS	\$	99,979	\$	88,887	\$	92,263	\$	3,376	3.80%	110110110192
1-10-110-1102-92	Sal Business HS	\$	142,957	\$	148,263	\$	153,220	\$	4,957	3.34%	110110110292
1-10-110-1104-92	Sal Lang Arts HS	\$	450,420	\$	471,413	\$	469,085	\$	(2,328)	-0.49%	110110110492
1-10-110-1105-92	Sal Health HS	\$	163,817	\$	143,447	\$	131,649	\$	(11,798)	-8.22%	110110110592
1-10-110-1106-92	Sal For Lang HS	\$	356,751	\$	385,659	\$	379,220	\$	(6,439)	-1.67%	110110110692
1-10-110-1108-92	Sal Family Science HS	\$	77,295	\$	96,046	\$	99,249	\$	3,204	3.34%	110110110892
1-10-110-1109-92	Sal Tech Ed HS	\$	80,445	\$	82,046	\$	83,810	\$	1,764	2.15%	110110110992
1-10-110-1110-92	Sal Math HS	\$	495,652	\$	518,031	\$	529,892	\$	11,861	2.29%	110110111092
1-10-110-1111-92	Sal Music HS	\$	188,487	\$	131,866	\$	185,251	\$	53,385	40.48%	110110111192
1-10-110-1112-92	PE/HS	\$	164,688	\$	167,965	\$	180,353	\$	12,388	7.38%	110110111292
1-10-110-1114-92	Sal Science HS	\$	532,994	\$	546,627	\$	527,846	\$	(18,781)	-3.44%	110110111492
1-10-110-1115-92	Sal Soc Studies HS	\$	532,710	\$	483,119	\$	523,214	\$	40,095	8.30%	110110111592
1-10-110-1116-92	Sal Stu Activities HS	\$	51,089	\$	58,613	\$	58,358	\$	(255)	-0.43%	110110111692
1-10-110-112A-92	Sal Athletics HS	\$	-	\$	-	\$	-	\$	-		110110112A92
1-10-110-2120-92	Sal Guidance HS	\$	223,561	\$	233,252	\$	246,689	\$	13,437	5.76%	110110212092
1-10-110-2222-92	Sal Library HS	\$	83,160	\$	84,816	\$	86,607	\$	1,791	2.11%	110110222292
1-10-110-2410-92	Salary Principal & Asst CRHS	\$	267,668	\$	272,754	\$	277,664	\$	4,910	1.80%	110110241092
1-10-110-2150-92	Speech CRHS	\$	91,747	\$	95,479	\$	105,892	\$	10,413	10.91%	110110215092
1-10-110-1260-92	Sped-HS	\$	379,840	\$	389,643	\$	397,768	\$	8,125	2.09%	110110126092
1-10-110-2140-92	Psychologist-CRHS	\$	84,243	\$	85,919	\$	87,766	\$	1,847	2.15%	110110214092
1-10-110-2113-92	Social Worker - CRHS	\$	42,122	\$	42,960	\$	43,883	\$	924	2.15%	110110211392
1-10-110-112F-92	Stipends Football Athletics HS	\$	30,106	\$	24,048	\$	23,040	\$	(1,008)	-4.19%	110110112F92
1-10-110-11UN-92	Stipends Football Athletics HS	\$	-	\$	-	\$	3,912	\$	3,912		11011011UN92
1-10-110-12BA-92	Stipends Baseball Athletics HS	\$	9,329	\$	9,422	\$	9,564	\$	142	1.51%	11011012BA92
1-10-110-12KM-92	Stipend Basketball Men Athletics HS	\$	30,573	\$	22,618	\$	22,145	\$	(473)	-2.09%	11011012KM92
1-10-110-12SM-92	Stipends Soccer Men Athletics HS	\$	11,825	\$	11,540	\$	10,081	\$	(1,459)	-12.64%	11011012SM92
1-10-110-12SO-92	Stipends Softball Athletics HS	\$	9,509	\$	9,422	\$	9,564	\$	142	1.51%	11011012SO92
1-10-110-12SW-92	Stipends Soccer Women Athletics HS	\$	7,299	\$	11,078	\$	10,631	\$	(447)	-4.04%	11011012SW92
1-10-110-12CR-92	Cross County Athletics HS	\$	9,924	\$	9,693	\$	9,301	\$	(392)	-4.04%	11011012CR92
1-10-110-12IN-92	Indoor Track Athletics HS	\$	14,030	\$	17,702	\$	18,422	\$	720	4.07%	11011012IN92
1-10-110-12OT-92	Outdoor Track Athletics HS	\$	22,035	\$	20,933	\$	20,183	\$	(750)	-3.58%	11011012OT92
1-10-110-12KW-92	Stipends Basketball Women Athletics HS	\$	21,905	\$	18,486	\$	18,385	\$	(101)	-0.55%	11011012KW92
1-10-110-112G-92	Stipends Golf Athletics HS	\$	3,816	\$	3,854	\$	3,912	\$	58	1.50%	110110112G92
1-10-110-12TM-92	Stipend Tennis Men Athletics HS	\$	3,816	\$	3,854	\$	6,955	\$	3,101	80.46%	11011012TM92
1-10-110-12TW-92	Stipends Tennis Women Athletics HS	\$	4,979	\$	4,616	\$	7,472	\$	2,856	61.87%	11011012TW92
1-10-110-112V-92	Stipends Volleyball Athletics HS	\$	14,365	\$	7,708	\$	9,564	\$	1,856	24.08%	110110112V92
1-10-110-1250-92	Remedial High School	\$	16,849	\$	17,183	\$	17,553	\$	370	2.15%	110110125092
1-10-110-12CH-92	Stipend Cheerleading Athletics HS	\$	-	\$	11,562	\$	15,216	\$	3,654	31.60%	11011012CH92
Total Certified Staff		\$	4,719,984	\$	4,730,522	\$	4,875,578	\$	145,056	3.07%	
Non-Certified Staff											
1-10-111-1116-92	ISS & Campus Monitor-CRHS	\$	22,487	\$	22,969	\$	23,788	\$	819	3.56%	110111111692
1-10-111-112A-92	Sal Athletic HS	\$	21,698	\$	15,183	\$	-	\$	(15,183)	-100.00%	110111112A92
1-10-111-2120-92	Sal Guidance HS	\$	52,671	\$	53,294	\$	54,366	\$	1,073	2.01%	110111212092
1-10-111-2223-92	Sup Sal Media HS	\$	41,488	\$	35,591	\$	36,302	\$	710	2.00%	110111222392
1-10-111-2410-92	Admin Support-HS	\$	93,751	\$	106,587	\$	102,473	\$	(4,115)	-3.86%	110111241092
1-10-111-2440-92	Sal Data Process HS	\$	48,682	\$	40,881	\$	54,366	\$	13,485	32.99%	110111244092
1-10-111-2600-92	Salary -Custodial- CRHS	\$	251,426	\$	258,230	\$	273,645	\$	15,415	5.97%	110111260092
1-10-111-2602-92	Overtime-Custodial CRHS	\$	38,836	\$	30,000	\$	30,000	\$	-	0.00%	110111260292
1-10-111-2130-92	Salary-Nurse-CRHS	\$	53,529	\$	54,604	\$	61,113	\$	6,509	11.92%	110111213092
1-10-111-1260-92	Support SPED CRHS	\$	192,246	\$	167,088	\$	171,732	\$	4,644	2.78%	110111126092

Total Non-Certified Staff		\$	816,814	\$	784,427	\$	807,784	\$	23,357	2.98%	
Purchased Services											Account Key
1-10-320-112A-92	Pur Svcs Athletics HS	\$	28,600	\$	39,175	\$	32,099	\$	(7,076)	-18.06%	110320112A92
1-10-320-2120-92	Pur Svcs Guidance HS	\$	1,205	\$	650	\$	300	\$	(350)	-53.85%	110320212092
1-10-322-2120-92	Prof Dev Guidance HS	\$	-	\$	600	\$	400	\$	(200)	-33.33%	110322212092
1-10-320-2410-92	Purchased Svcs - Admin High School	\$	-	\$	1,000	\$	-	\$	(1,000)	-100.00%	110320241092
1-10-322-2210-92	Prof. Dev. CRHS	\$	-	\$	250	\$	250	\$	-	0.00%	110322221092
1-10-320-1111-92	Pur Serv Music CRHS	\$	-	\$	-	\$	2,400	\$	2,400		110320111192
1-10-330-1116-92	Pur Svcs St Activity HS	\$	1,586	\$	1,750	\$	1,850	\$	100	5.71%	110330111692
1-10-340-2223-92	Pur Svcs Media HS	\$	(41)	\$	4,495	\$	3,000	\$	(1,495)	-33.26%	110340222392
1-10-320-1100-92	Interns CRHS	\$	-	\$	14,550	\$	-	\$	(14,550)	-100.00%	110320110092
1-10-320-1101-92	Pur Serv Art HS	\$	-	\$	-	\$	-	\$	-		110320110192
1-10-320-112V-92	Pur. Serv. Volleyball Athletics HS	\$	4,730	\$	4,254	\$	4,452	\$	198	4.65%	110320112V92
1-10-320-12OT-92	Pur. Serv. Out Track Athletics HS	\$	1,724	\$	2,440	\$	3,660	\$	1,220	50.00%	11032012OT92
1-10-320-12SM-92	Pur. Serv. Athletic Soccer Men HS	\$	2,894	\$	5,210	\$	5,065	\$	(145)	-2.78%	11032012SM92
1-10-320-12SW-92	Pur. Serv. Athletics Soccer Women HS	\$	3,483	\$	5,210	\$	5,065	\$	(145)	-2.78%	11032012SW92
1-10-320-12SO-92	Pur. Serv. Athletics Softball HS	\$	3,728	\$	3,780	\$	3,818	\$	38	1.01%	11032012SO92
1-10-320-12BA-92	Pur Serv Athletics Baseball HS	\$	3,039	\$	3,610	\$	3,646	\$	36	1.00%	11032012BA92
1-10-320-12KM-92	Pur Serv Athletics Basketball Men HS	\$	5,409	\$	10,834	\$	11,064	\$	230	2.12%	11032012KM92
1-10-320-12KW-92	Pur Serv Athletics Basketball Women HS	\$	5,409	\$	11,134	\$	10,884	\$	(250)	-2.25%	11032012KW92
1-10-320-112F-92	Pur Serv Athletics Football HS	\$	3,757	\$	9,513	\$	9,200	\$	(313)	-3.29%	110320112F92
Total Purchased Services		\$	65,521	\$	118,455	\$	97,153	\$	(21,302)	-17.98%	
Building and grounds											Account Key
1-10-430-1101-92	Repairs Art HS	\$	430	\$	500	\$	500	\$	-	0.00%	110430110192
1-10-430-1108-92	Repairs Home Ec HS	\$	-	\$	8,120	\$	7,015	\$	(1,105)	-13.61%	110430110892
1-10-430-1109-92	Repairs Tech Ed HS	\$	500	\$	-	\$	-	\$	-		110430110992
1-10-430-1111-92	Repairs Music HS	\$	3,570	\$	3,400	\$	2,595	\$	(805)	-23.68%	110430111192
1-10-430-1112-92	Repairs PE HS	\$	88	\$	200	\$	200	\$	-	0.00%	110430111292
1-10-430-1114-92	Repairs Science HS	\$	1,601	\$	1,711	\$	1,411	\$	(300)	-17.53%	110430111492
1-10-430-2223-92	REPAIRS MEDIA HS	\$	6,188	\$	5,564	\$	3,998	\$	(1,566)	-28.15%	110430222392
1-10-430-2410-92	REPAIRS BLDG ADMIN HS	\$	1,199	\$	500	\$	500	\$	-	0.00%	110430241092
1-10-442-2410-92	LEASE BLDG ADMIN HS	\$	46,400	\$	58,710	\$	71,523	\$	12,813	21.82%	110442241092
Total Building and grounds		\$	59,976	\$	78,705	\$	87,742	\$	9,037	11.48%	
Operating services											Account Key
1-10-519-1111-92	F Trips Music HS	\$	1,700	\$	1,700	\$	3,050	\$	1,350	79.41%	110519111192
1-10-530-2410-92	Postage CRHS	\$	9,815	\$	10,293	\$	5,225	\$	(5,068)	-49.24%	110530241092
1-10-560-1291-92	TUITION VO-AG HS	\$	60,800	\$	75,053	\$	78,056	\$	3,003	4.00%	110560129192
1-10-580-112A-92	TRAVEL ATHLETICS HI	\$	2,965	\$	1,400	\$	1,000	\$	(400)	-28.57%	110580112A92
1-10-580-2120-92	TRAVEL GUIDANCE HS	\$	894	\$	2,031	\$	1,378	\$	(653)	-32.15%	110580212092
1-10-560-1200-92	Hartford Academy/ECA Tuition_CRHS	\$	29,669	\$	43,101	\$	39,672	\$	(3,429)	-7.96%	110560120092
1-10-519-112F-92	Football Athletics HS	\$	7,064	\$	5,035	\$	5,662	\$	627	12.45%	110519112F92
1-10-519-112G-92	Golf Trans HS	\$	352	\$	-	\$	-	\$	-		110519112G92
1-10-519-11UN-92	Unified Sports Transportation	\$	-	\$	-	\$	1,200	\$	1,200		11051911UN92
1-10-519-12SM-92	Transp. Soccer Men Athletics HS	\$	4,094	\$	3,890	\$	4,175	\$	285	7.33%	11051912SM92
1-10-519-12BA-92	Baseball Athletics HS	\$	4,217	\$	5,173	\$	5,756	\$	583	11.27%	11051912BA92
1-10-519-12KM-92	Basketball Athletics HS	\$	5,906	\$	5,612	\$	5,973	\$	361	6.43%	11051912KM92
1-10-519-12SO-92	Transp. Softball Athletics HS	\$	3,292	\$	5,367	\$	5,972	\$	605	11.27%	11051912SO92
1-10-519-12SW-92	Transp.Soccer Women Athletics HS	\$	3,765	\$	3,695	\$	3,967	\$	272	7.36%	11051912SW92
1-10-519-12CR-92	Transp. Cross County Athletics HS	\$	5,140	\$	5,100	\$	5,202	\$	102	2.00%	11051912CR92
1-10-519-12IN-92	Transp. Indoor Track Athletics HS	\$	7,441	\$	6,995	\$	7,590	\$	595	8.51%	11051912IN92
1-10-519-12OT-92	Transp.Outdoor Track Athletics HS	\$	7,652	\$	6,995	\$	7,790	\$	795	11.37%	11051912OT92
1-10-519-12KW-92	Transp. Basketball Women Athletics HS	\$	3,855	\$	3,978	\$	4,058	\$	80	2.01%	11051912KW92

1-10-519-12TM-92	Transp. Basketball Women Athletics HS	\$	496	\$	-	\$	1,500	\$	1,500		11051912TM92
1-10-519-12TW-92	Transp. Tennis Women Athletics HS	\$	2,965	\$	1,788	\$	1,500	\$	(288)	-16.11%	11051912TW92
1-10-519-112V-92	Transp. Volleyball Athletics HS	\$	3,619	\$	3,278	\$	4,887	\$	1,609	49.08%	110519112V92
1-10-580-2410-92	Travel - High School	\$	2,331	\$	2,400	\$	2,400	\$	-	0.00%	110580241092
1-10-564-1200-92	Distance Learning	\$	3,500	\$	-	\$	-	\$	-		110564120092
1-10-519-12CH-92	Transp. Cheerleading Athletics HS	\$	3,760	\$	2,684	\$	3,800	\$	1,116	41.58%	11051912CH92
	Total Operating services	\$	175,291	\$	195,568	\$	199,813	\$	4,245	2.17%	
Supplies											
1-10-610-1101-92	Supplies Art HS	\$	4,051	\$	8,955	\$	6,349	\$	(2,606)	-29.10%	110610110192
1-10-610-1102-92	Supplies Business HS	\$	486	\$	750	\$	1,250	\$	500	66.67%	110610110292
1-10-610-1104-92	Supplies Lang Arts HS	\$	1,335	\$	1,090	\$	824	\$	(266)	-24.40%	110610110492
1-10-610-1105-92	Supplies Health HS	\$	690	\$	1,100	\$	850	\$	(250)	-22.73%	110610110592
1-10-610-1106-92	Supplies For Lang HS	\$	1,175	\$	1,120	\$	600	\$	(520)	-46.43%	110610110692
1-10-610-1108-92	Supplies Home Ec HS	\$	13,291	\$	16,995	\$	16,010	\$	(985)	-5.80%	110610110892
1-10-610-1109-92	Supplies Tech ED HS	\$	9,494	\$	6,900	\$	5,100	\$	(1,800)	-26.09%	110610110992
1-10-610-1110-92	Supplies Math HS	\$	2,869	\$	4,060	\$	1,100	\$	(2,960)	-72.91%	110610111092
1-10-610-1111-92	Supplies Music HS	\$	735	\$	725	\$	500	\$	(225)	-31.03%	110610111192
1-10-610-1112-92	Supplies PE HS	\$	3,359	\$	13,887	\$	2,400	\$	(11,487)	-82.72%	110610111292
1-10-610-1114-92	Supplies Science HS	\$	25,799	\$	20,398	\$	16,920	\$	(3,478)	-17.05%	110610111492
1-10-610-1115-92	Supplies Soc Studies HS	\$	840	\$	903	\$	1,033	\$	130	14.40%	110610111592
1-10-610-1116-92	Supplies St Activity HS	\$	17,256	\$	17,540	\$	18,445	\$	905	5.16%	110610111692
1-10-610-112A-92	Supplies Athletics HS	\$	7,527	\$	7,268	\$	12,188	\$	4,920	67.69%	110610112A92
1-10-610-1260-92	Supplies SPED HS	\$	790	\$	1,731	\$	1,272	\$	(459)	-26.52%	110610126092
1-10-610-2120-92	Supplies Guidance HS	\$	1,448	\$	5,300	\$	4,450	\$	(850)	-16.04%	110610212092
1-10-610-2222-92	Supplies Library HS	\$	1,237	\$	1,453	\$	1,100	\$	(353)	-24.29%	110610222292
1-10-610-2223-92	Supplies Media HS	\$	3,032	\$	2,068	\$	1,808	\$	(260)	-12.57%	110610222392
1-10-610-2410-92	Supplies Bldg Admin HS	\$	23,231	\$	28,600	\$	23,650	\$	(4,950)	-17.31%	110610241092
1-10-640-1101-92	Books Art HS	\$	281	\$	532	\$	532	\$	-	0.00%	110640110192
1-10-640-1104-92	Books Lang Arts HS	\$	7,358	\$	9,205	\$	5,850	\$	(3,355)	-36.45%	110640110492
1-10-640-1105-92	Books Health HS	\$	375	\$	642	\$	600	\$	(42)	-6.54%	110640110592
1-10-640-1106-92	Books For Lang HS	\$	10,487	\$	8,725	\$	4,305	\$	(4,420)	-50.66%	110640110692
1-10-640-1108-92	Books Home Ec HS	\$	175	\$	-	\$	-	\$	-		110640110892
1-10-640-1110-92	Books Math HS	\$	6,543	\$	-	\$	1,632	\$	1,632		110640111092
1-10-640-1111-92	Books Music HS	\$	3,897	\$	4,810	\$	5,750	\$	940	19.54%	110640111192
1-10-640-1114-92	Books Science HS	\$	17,107	\$	16,800	\$	-	\$	(16,800)	-100.00%	110640111492
1-10-640-1115-92	Books Soc St HS	\$	5,029	\$	7,229	\$	7,862	\$	633	8.76%	110640111592
1-10-640-1260-92	Books SPED HS	\$	1,308	\$	1,302	\$	621	\$	(681)	-52.30%	110640126092
1-10-640-2120-92	Books Guidance HS	\$	651	\$	494	\$	494	\$	-	0.00%	110640212092
1-10-640-2222-92	Books Library HS	\$	27,245	\$	18,045	\$	13,141	\$	(4,904)	-27.18%	110640222292
1-10-640-1102-92	Books Business HS	\$	1,990	\$	4,035	\$	2,537	\$	(1,498)	-37.13%	110640110292
1-10-640-2410-92	Books Bldg Admin HS	\$	-	\$	1,300	\$	-	\$	(1,300)	-100.00%	110640241092
1-10-610-2440-92	Supplies Data Process HS	\$	-	\$	600	\$	1,635	\$	1,035	172.50%	110610244092
1-10-622-2610-92	Electricity-CRHS	\$	252,937	\$	243,800	\$	243,800	\$	-	0.00%	110622261092
1-10-624-2610-92	Fuel oil-CRHS	\$	73,848	\$	73,450	\$	74,505	\$	1,055	1.44%	110624261092
1-10-610-112F-92	Supplies Football Athletics HS	\$	35,394	\$	20,040	\$	5,990	\$	(14,050)	-70.11%	110610112F92
1-10-610-11UN-92	Supplies Football Athletics HS	\$	-	\$	-	\$	5,000	\$	5,000		11061011UN92
1-10-610-12SM-92	Supplies Soccer Men Athletics HS	\$	1,002	\$	509	\$	4,163	\$	3,654	717.88%	11061012SM92
1-10-610-12BA-92	Baseball Athletics HS	\$	899	\$	2,426	\$	2,356	\$	(70)	-2.89%	11061012BA92
1-10-610-12KM-92	Basketball Athletics HS	\$	411	\$	780	\$	858	\$	78	10.00%	11061012KM92
1-10-610-12SO-92	Supplies Softball Athletics HS	\$	758	\$	1,018	\$	6,055	\$	5,037	494.79%	11061012SO92
1-10-610-12SW-92	Supplies Soccer Women Athletics HS	\$	1,055	\$	509	\$	4,163	\$	3,654	717.88%	11061012SW92
1-10-610-12CR-92	Supplies Cross Country Athletics HS	\$	340	\$	340	\$	1,174	\$	834	245.29%	11061012CR92
1-10-610-12IN-92	Supplies Indoor Track Athletics HS	\$	527	\$	600	\$	660	\$	60	10.00%	11061012IN92
1-10-610-12OT-92	Supplies Outdoor Track Athletics HS	\$	675	\$	1,215	\$	25,332	\$	24,117	1984.94%	11061012OT92

1-10-610-12KW-92	Supplies Basketball Women Athletics HS	\$	411	\$	780	\$	858	\$	78	10.00%	11061012KW92
1-10-610-112G-92	Supplies Golf Athletics HS	\$	1,100	\$	1,040	\$	1,430	\$	390	37.50%	110610112G92
1-10-610-12TM-92	Supplies Tennis Men Athletics HS	\$	838	\$	1,646	\$	501	\$	(1,145)	-69.56%	11061012TM92
1-10-610-12TW-92	Supplies Tennis Women Athletics HS	\$	770	\$	2,103	\$	701	\$	(1,402)	-66.67%	11061012TW92
1-10-610-112V-92	Supplies Volleyball Athletics HS	\$	556	\$	1,476	\$	854	\$	(622)	-42.14%	110610112V92
1-10-610-12CH-92	Supplies Cheerleading Athletics HS	\$	9,772	\$	1,275	\$	1,473	\$	198	15.53%	11061012CH92
	Total Supplies	\$	582,384	\$	567,569	\$	540,681	\$	(26,888)	-4.74%	
	Equipment and Capital										Account Key
1-10-739-1109-92	Equip Tech Ed HS	\$	1,000	\$	2,000	\$	3,196	\$	1,196	59.80%	110739110992
1-10-734-2230-92	Hardware - Instr Tech HS	\$	-	\$	7,999	\$	4,100	\$	(3,899)	-48.74%	110734223092
1-10-735-2230-92	Software/Licensing Instr Tech Srvc HS	\$	7,132	\$	8,347	\$	9,371	\$	1,024	12.26%	110735223092
	Total Equipment and Capital	\$	8,132	\$	18,346	\$	16,667	\$	(1,679)	-9.15%	
	Dues and fees										Account Key
1-10-810-2410-92	Dues & Memberships-CRHS	\$	21,822	\$	21,478	\$	24,453	\$	2,975	13.85%	110810241092
	Total Dues and fees	\$	21,822	\$	21,478	\$	24,453	\$	2,975	13.85%	
		\$	(166)								
	Total Coginchaug High Schoo	\$	6,449,925	\$	6,515,069	\$	6,649,870	\$	134,801	2.07%	

District Pupil Services

									Account Key		
Certified Staff											
1-10-110-1119-99	Subs SP ED	\$	17,280	\$	50,000	\$	50,000	\$	-	0.00%	110110111999
1-10-110-1260-99	ABA Sal SPED	\$	-	\$	-	\$	-	\$	-		110110126099
1-10-110-1290-99	ESY	\$	64,890	\$	56,000	\$	40,000	\$	(16,000)	-28.57%	110110129099
1-10-110-2110-99	Pupil Personnel Dir SP ED	\$	278,893	\$	141,007	\$	143,473	\$	2,466	1.75%	110110211099
	Total Certified Staff	\$	361,062	\$	247,007	\$	233,473	\$	(13,534)	-5.48%	
Non-Certified Staff									Account Key		
1-10-111-1119-99	Subs SP ED	\$	70,543	\$	62,500	\$	70,000	\$	7,500	12.00%	110111111999
1-10-111-1260-99	ABA SP ED	\$	552,686	\$	600,882	\$	675,358	\$	74,475	12.39%	110111126099
1-10-111-1290-99	ESY	\$	45,763	\$	30,300	\$	33,800	\$	3,500	11.55%	110111129099
1-10-111-2110-99	Support Sal PP Admin SP ED	\$	66,156	\$	81,081	\$	70,067	\$	(11,013)	-13.58%	110111211099
1-10-111-1262-99	OT & PT SERVICES	\$	61,338	\$	69,013	\$	71,484	\$	2,471	3.58%	110111126299
	Total Non-Certified Staff	\$	796,486	\$	843,776	\$	920,709	\$	76,933	9.12%	
Benefits									Account Key		
1-10-200-2210-99	Course Reimbur Inservice SP ED	\$	-	\$	-	\$	-	\$	-		110200221099
	Total Benefits	\$	-	\$	-	\$	-	\$	-		
Purchased Services									Account Key		
1-10-320-1260-99	OT & PT SP ED	\$	62,091	\$	65,000	\$	66,200	\$	1,200	1.85%	110320126099
1-10-320-2110-99	Pur Svcs PP Admin SP ED	\$	22,350	\$	24,350	\$	31,750	\$	7,400	30.39%	110320211099
1-10-320-2140-99	PUR SVCS PSYCH SP ED	\$	80,746	\$	49,500	\$	58,800	\$	9,300	18.79%	110320214099
1-10-320-2150-99	PUR SVCS SPEECH SP ED	\$	29,668	\$	32,000	\$	39,000	\$	7,000	21.88%	110320215099
1-10-322-2210-99	PROF DEV SP ED	\$	7,031	\$	7,125	\$	7,975	\$	850	11.93%	110322221099
1-10-330-2315-99	Pur Svcs Legal Sped Dist	\$	17,834	\$	25,000	\$	25,000	\$	-	0.00%	110330231599
	Total Purchased Services	\$	219,720	\$	202,975	\$	228,725	\$	25,750	12.69%	
Building and grounds									Account Key		
1-10-442-1260-99	LEASE SP ED DISTRICT	\$	40,880	\$	48,759	\$	49,739	\$	980	2.01%	110442126099
	Total Building and grounds	\$	40,880	\$	48,759	\$	49,739	\$	980	2.01%	
Operating services									Account Key		
1-10-510-2700-99	ST TRANSP SP ED	\$	475,885	\$	418,474	\$	583,476	\$	165,002	39.43%	110510270099
1-10-530-2110-99	COMM PP ADMIN SP ED	\$	2,241	\$	4,300	\$	4,300	\$	-	0.00%	110530211099
1-10-560-1290-99	TUITION SP ED SP ED	\$	914,169	\$	991,070	\$	1,070,741	\$	79,671	8.04%	110560129099
1-10-580-2110-99	TRAVEL PP ADMIN SP ED	\$	10,491	\$	13,000	\$	13,000	\$	-	0.00%	110580211099
	Total Operating services	\$	1,402,786	\$	1,426,844	\$	1,671,517	\$	244,673	17.15%	
Supplies									Account Key		
1-10-610-2110-99	Supplies PP Admin SP ED	\$	894	\$	1,500	\$	1,500	\$	-	0.00%	110610211099
1-10-610-2113-99	Supplies Soc Wrk SPED	\$	271	\$	283	\$	607	\$	324	114.49%	110610211399
1-10-610-2140-99	Supplies Psych SPED	\$	3,341	\$	3,939	\$	3,422	\$	(517)	-13.13%	110610214099
1-10-610-2150-99	Supplies Speech SPED	\$	2,654	\$	2,277	\$	1,342	\$	(935)	-41.06%	110610215099
1-10-640-2110-99	Books PP. Admin SP ED	\$	410	\$	525	\$	525	\$	-	0.00%	110640211099
1-10-640-2113-99	Books Social Wk SPED	\$	271	\$	445	\$	116	\$	(329)	-73.93%	110640211399
1-10-640-2140-99	Books Psych SPED	\$	279	\$	112	\$	112	\$	-	0.00%	110640214099
1-10-640-2150-99	Books Speech SPED	\$	224	\$	821	\$	1,732	\$	911	110.96%	110640215099
1-10-610-1260-99	Supplies SPED District	\$	8,435	\$	8,900	\$	7,228	\$	(1,672)	-18.79%	110610126099
	Total Supplies	\$	16,777	\$	18,802	\$	16,584	\$	(2,218)	-11.80%	
Equipment and Capital									Account Key		

1-10-734-2230-99	Hardware - Instr Tech Spec Ed	\$	11,768	\$	11,200	\$	26,300	\$	15,100	134.82%	110734223099
1-10-735-2230-99	Software/Licensing Instr Tech SpecEd	\$	13,670	\$	13,505	\$	16,218	\$	2,713	20.09%	110735223099
	Total Equipment and Capital	\$	25,438	\$	24,705	\$	42,518	\$	17,813	72.10%	
	Dues and fees										Account Key
1-10-810-2110-99	Dues & Membership Special Ed	\$	2,702	\$	3,813	\$	3,779	\$	(34)	-0.89%	110810211099
	Total Dues and fees	\$	2,702	\$	3,813	\$	3,779	\$	(34)	-0.89%	
	Total District Pupil Services	\$	2,865,853	\$	2,816,681	\$	3,167,044	\$	350,363	12.44%	

District

									Account Key		
Certified Staff											
1-10-110-1119-91	Subs Dist	\$	175,529	\$	200,000	\$	225,000	\$	25,000	12.50%	110110111991
1-10-110-2212-91	Cert Sal Curr/Summer -Mentors	\$	10,224	\$	31,850	\$	34,360	\$	2,510	7.88%	110110221291
1-10-110-2310-91	Cert Salary C.O.	\$	548,085	\$	775,863	\$	686,508	\$	(89,355)	-11.52%	110110231091
1-10-110-1100-96	Elementart School Stipends	\$	4,526	\$	-	\$	10,429	\$	10,429		110110110096
1-10-110-2225-91	Salaries Computer Ed Dist	\$	232,593	\$	242,199	\$	171,130	\$	(71,069)	-29.34%	110110222591
1-10-110-1292-91	Sal Hombound Dist	\$	18,192	\$	29,650	\$	56,677	\$	27,027	91.15%	110110129291
1-10-110-1113-91	Salary Literacy Tutors	\$	60,835	\$	66,630	\$	67,797	\$	1,167	1.75%	110110111391
1-10-110-1110-91	Salary Math Tutors	\$	22,045	\$	31,074	\$	31,637	\$	563	1.81%	110110111091
1-10-110-112B-91	Regular Ed Summer Hours	\$	-	\$	-	\$	-	\$	-		110110112B91
	Total Certified Staff	\$	1,072,029	\$	1,377,265	\$	1,283,538	\$	(93,727)	-6.81%	
Non-Certified Staff									Account Key		
1-10-111-1100-91	Extra Hours Non Cert	\$	-	\$	29,444	\$	-	\$	(29,444)	-100.00%	110111110091
1-10-111-1119-91	Support Sal Subs Dist	\$	25,089	\$	31,250	\$	32,000	\$	750	2.40%	110111111991
1-10-111-2130-91	Subs Nurses & Aides Dist	\$	13,225	\$	8,000	\$	10,000	\$	2,000	25.00%	110111213091
1-10-111-2140-91	Support Sal Psych Dist	\$	27,206	\$	33,697	\$	-	\$	(33,697)	-100.00%	110111214091
1-10-111-2225-91	Support I.T. Sal	\$	3,527	\$	-	\$	8,000	\$	8,000		110111222591
1-10-111-2310-91	Support Sal C.O.	\$	843,778	\$	903,322	\$	948,337	\$	45,015	4.98%	110111231091
1-10-111-2700-91	Sup Sal Transp Dist	\$	12,418	\$	19,624	\$	20,064	\$	440	2.24%	110111270091
1-10-111-1292-91	Support Sal. Homebound Dist	\$	34,440	\$	28,500	\$	30,000	\$	1,500	5.26%	110111129291
1-10-111-2604-91	Summer-Custodial-All	\$	53,265	\$	20,000	\$	15,000	\$	(5,000)	-25.00%	110111260491
1-10-111-1190-91	Salary Outdoor Education	\$	40,748	\$	41,971	\$	-	\$	(41,971)	-100.00%	110111119091
1-10-111-2605-91	Subs Custodial District	\$	25,100	\$	33,000	\$	33,000	\$	-	0.00%	110111260591
1-10-111-104A-91	Salary Eng Lang Lrns	\$	19,603	\$	35,593	\$	28,071	\$	(7,522)	-21.13%	110111104A91
	Total Non-Certified Staff	\$	1,098,400	\$	1,184,400	\$	1,124,472	\$	(59,928)	-5.06%	
Benefits									Account Key		
1-10-200-2210-91	Course Reimbur Inservice Dist	\$	21,508	\$	40,000	\$	40,000	\$	-	0.00%	110200221091
1-10-210-2520-91	Insurance Benefits Dist	\$	6,002,850	\$	5,720,867	\$	5,791,323	\$	70,456	1.23%	110210252091
1-10-220-2521-91	Fica/Medicare SS Dist	\$	613,058	\$	608,502	\$	617,383	\$	8,881	1.46%	110220252191
1-10-230-2520-91	Pension Benefits Dist	\$	342,028	\$	338,200	\$	346,075	\$	7,875	2.33%	110230252091
1-10-250-2520-91	Unemply Benefits Dist	\$	30,808	\$	59,540	\$	35,000	\$	(24,540)	-41.22%	110250252091
	Total Benefits	\$	7,010,252	\$	6,767,109	\$	6,829,781	\$	62,672	0.93%	
Purchased Services									Account Key		
1-10-320-1292-91	Pur Svcs Homebound Dist	\$	15,821	\$	15,000	\$	15,000	\$	-	0.00%	110320129291
1-10-320-1190-91	Pur Svcs Outdoor Ed Dist	\$	-	\$	6,600	\$	6,600	\$	-	0.00%	110320119091
1-10-320-2130-91	Pur Svcs Health Dist	\$	18,000	\$	18,000	\$	18,000	\$	-	0.00%	110320213091
1-10-320-2213-91	Pur Svc Consortium Dist	\$	10,000	\$	13,000	\$	13,000	\$	-	0.00%	110320221391
1-10-322-2210-91	Prof Dev Dist	\$	54,881	\$	60,000	\$	49,650	\$	(10,350)	-17.25%	110322221091
1-10-322-1190-91	Prof Dev Outdoor Ed Dist	\$	-	\$	200	\$	550	\$	350	175.00%	110322119091
1-10-330-2210-91	Pur Svcs Inservice Dist	\$	22,650	\$	22,200	\$	33,500	\$	11,300	50.90%	110330221091
1-10-330-2315-91	Pur Svcs Legal Dist	\$	73,038	\$	110,000	\$	90,000	\$	(20,000)	-18.18%	110330231591
1-10-330-2317-91	Pur Svcs Audit Dist	\$	44,475	\$	48,000	\$	50,900	\$	2,900	6.04%	110330231791
1-10-340-2610-91	Pur Svcs Bldgs Dist	\$	176,435	\$	171,000	\$	175,000	\$	4,000	2.34%	110340261091
1-10-340-2620-91	Pur Svcs Grounds Dist	\$	17,695	\$	23,000	\$	20,000	\$	(3,000)	-13.04%	110340262091
1-10-330-2310-91	Pur Svcs Security BOE	\$	29,125	\$	5,000	\$	-	\$	(5,000)	-100.00%	110330231091
1-10-330-5100-91	Debt Service Pur Svcs	\$	1,000	\$	1,000	\$	1,000	\$	-	0.00%	110330510091
1-10-340-2410-91	Pur Svcs Adm - Central Office	\$	60,767	\$	83,749	\$	67,600	\$	(16,149)	-19.28%	110340241091
1-10-330-2580-91	Pur Svcs Adm Tech Services	\$	34,531	\$	29,760	\$	31,780	\$	2,020	6.79%	110330258091
	Total Purchased Services	\$	558,418	\$	606,509	\$	572,580	\$	(33,929)	-5.59%	

Building and grounds									Account Key		
1-10-421-2620-91	Disposal Grnds Dist	\$	25,146	\$	25,000	\$	25,000	\$	-	0.00%	110421262091
1-10-422-2620-91	Snow Removal Grnds Dist	\$	28,860	\$	60,000	\$	50,000	\$	(10,000)	-16.67%	110422262091
1-10-430-2130-91	Repairs Health Dist	\$	902	\$	560	\$	930	\$	370	66.07%	110430213091
1-10-430-2610-91	Repairs Bldgs Dist	\$	168,435	\$	164,000	\$	175,000	\$	11,000	6.71%	110430261091
1-10-430-2630-91	Repairs Equip Dist	\$	4,279	\$	8,000	\$	6,000	\$	(2,000)	-25.00%	110430263091
1-10-430-2640-91	Repairs Vehicles Dist	\$	13,608	\$	12,000	\$	12,000	\$	-	0.00%	110430264091
1-10-432-2580-91	Printer/Copy Services	\$	88,671	\$	66,356	\$	66,356	\$	-	0.00%	110432258091
1-10-442-2610-91	Lease Bldgs Dist	\$	50,888	\$	-	\$	-	\$	-		110442261091
1-10-442-2630-91	Lease Equip Dist	\$	4,352	\$	4,352	\$	9,000	\$	4,648	106.80%	110442263091
1-10-442-2700-91	Lease Transportation	\$	175,753	\$	166,966	\$	168,053	\$	1,087	0.65%	110442270091
1-10-424-2620-91	Lawn Care Service	\$	114,566	\$	115,000	\$	115,000	\$	-	0.00%	110424262091
1-10-442-2640-91	Lease Truck Dist	\$	2,606	\$	-	\$	17,731	\$	17,731		110442264091
1-10-442-2410-91	Lease- Central Office	\$	296,055	\$	274,617	\$	268,591	\$	(6,026)	-2.19%	110442241091
1-10-430-3100-91	Repairs Food Service District	\$	15,000	\$	15,000	\$	-	\$	(15,000)	-100.00%	110430310091
	Total Building and grounds	\$	989,119	\$	911,851	\$	913,661	\$	1,810	0.20%	
Operating services									Account Key		
1-10-580-104A-91	Travel ELL	\$	-	\$	-	\$	-	\$	-		110580104A91
1-10-510-2700-91	ST TRANSP REG DIST	\$	928,820	\$	899,480	\$	914,814	\$	15,334	1.70%	110510270091
1-10-519-1190-91	Field Trips Outdoor Ed Dist	\$	-	\$	5,208	\$	5,208	\$	-	0.00%	110519119091
1-10-520-2611-91	PROP INSURANCE DIST	\$	140,734	\$	150,432	\$	156,449	\$	6,017	4.00%	110520261191
1-10-530-2130-91	Comm Health Dist	\$	1,408	\$	-	\$	-	\$	-		110530213091
1-10-530-2411-91	Comm Health Dist	\$	-	\$	1,500	\$	1,250	\$	(250)	-16.67%	110530241191
1-10-530-2610-91	Comm Buildings Dist	\$	52,023	\$	60,500	\$	60,500	\$	-	0.00%	110530261091
1-10-560-1220-91	TUITION AD ED DIST	\$	42,015	\$	42,000	\$	42,000	\$	-	0.00%	110560122091
1-10-560-1200-91	Tuition Magnet District	\$	-	\$	-	\$	-	\$	-		110560120091
1-10-580-2212-91	Travel Curriculum Dist	\$	1,069	\$	1,800	\$	4,600	\$	2,800	155.56%	110580221291
1-10-530-2410-91	Postage - Central Office	\$	4,438	\$	4,050	\$	7,370	\$	3,320	81.98%	110530241091
1-10-540-2410-91	Adverts - Central Office	\$	3,145	\$	4,000	\$	4,000	\$	-	0.00%	110540241091
1-10-580-1190-91	Travel Outdoor Ed	\$	-	\$	900	\$	1,200	\$	300	33.33%	110580119091
1-10-580-2410-91	Travel - Central Office	\$	5,221	\$	5,700	\$	4,300	\$	(1,400)	-24.56%	110580241091
1-10-519-2700-91	Transportation Gasoline Buses	\$	182,970	\$	111,407	\$	113,062	\$	1,655	1.49%	110519270091
1-10-580-2580-91	Travel - Adm Tech Services	\$	2,162	\$	4,600	\$	3,600	\$	(1,000)	-21.74%	110580258091
	Total Operating services	\$	1,364,007	\$	1,291,577	\$	1,318,353	\$	26,776	2.07%	
Supplies									Account Key		
1-10-610-1190-91	Supplies Outdoor ED	\$	-	\$	800	\$	2,800	\$	2,000	250.00%	110610119091
1-10-610-1250-91	Supplies Title 1 Dist	\$	450	\$	2,376	\$	2,376	\$	-	0.00%	110610125091
1-10-610-2130-91	Supplies Health Dist	\$	10,008	\$	17,490	\$	13,490	\$	(4,000)	-22.87%	110610213091
1-10-610-2212-91	Supplies Curriculum Dist	\$	55,539	\$	61,300	\$	68,279	\$	6,979	11.38%	110610221291
1-10-610-2610-91	Supplies Bldgs Dist	\$	144,222	\$	125,000	\$	125,000	\$	-	0.00%	110610261091
1-10-610-2620-91	Supplies Grnds Dist	\$	10,836	\$	15,000	\$	14,500	\$	(500)	-3.33%	110610262091
1-10-610-2630-91	Supplies Equip Dist	\$	7,190	\$	7,500	\$	7,000	\$	(500)	-6.67%	110610263091
1-10-623-2610-91	Botld Gas Bldgs Dist	\$	8,368	\$	9,000	\$	5,000	\$	(4,000)	-44.44%	110623261091
1-10-626-2640-91	Gasoline Vehicles Dist	\$	3,459	\$	6,500	\$	5,000	\$	(1,500)	-23.08%	110626264091
1-10-640-1190-91	Books Outdoor Ed	\$	-	\$	300	\$	800	\$	500	166.67%	110640119091
1-10-640-1250-91	Books Title 1 Dist	\$	5,972	\$	14,400	\$	10,750	\$	(3,650)	-25.35%	110640125091
1-10-640-2130-91	Books Health Dist	\$	69	\$	250	\$	250	\$	-	0.00%	110640213091
1-10-640-2212-91	Books Curriculum Dist	\$	5,472	\$	27,100	\$	33,591	\$	6,491	23.95%	110640221291
1-10-610-104A-91	Supplies Eng Lang Lrns	\$	821	\$	1,363	\$	1,363	\$	-	0.00%	110610104A91
1-10-640-104A-91	Books Eng Lang Lrns	\$	222	\$	659	\$	599	\$	(60)	-9.10%	110640104A91
1-10-610-1292-91	Supplies Homebound	\$	-	\$	250	\$	250	\$	-	0.00%	110610129291
1-10-640-2410-91	Books - Central Office	\$	1,412	\$	732	\$	732	\$	-	0.00%	110640241091

1-10-610-2410-91	Supplies - Central Office	\$	16,024	\$	15,070	\$	14,970	\$	(100)	-0.66%	110610241091
1-10-610-2580-91	Supplies - Adm Tech Services	\$	45,633	\$	46,000	\$	45,000	\$	(1,000)	-2.17%	110610258091
1-10-610-2660-91	Security Supplies	\$	1,697	\$	3,050	\$	3,050	\$	-	0.00%	110610266091
	Total Supplies	\$	317,392	\$	354,140	\$	354,800	\$	(1,340)	0.19%	
	Equipment and Capital										Account Key
1-10-720-2610-91	Buildings Bldgs Dist	\$	184,000	\$	339,500	\$	164,500	\$	(175,000)	-51.55%	110720261091
1-10-734-2580-91	Hardware - Adm Tech Services	\$	5,713	\$	-	\$	-	\$	-		110734258091
1-10-735-2230-91	Software/Licensing Instr Tech Dist	\$	96	\$	1,000	\$	1,000	\$	-	0.00%	110735223091
1-10-739-2130-91	Equipment Health Services	\$	-	\$	-	\$	750	\$	750		110739213091
1-10-739-2230-91	Other Equip - Instr Technology	\$	1,450	\$	1,450	\$	1,450	\$	-	0.00%	110739223091
1-10-735-2580-91	Software/Licensing Adm Tech Services	\$	83,077	\$	105,471	\$	106,038	\$	567	0.54%	110735258091
1-10-735-2660-91	Security Software/Liscencing	\$	2,783	\$	6,464	\$	6,719	\$	255	3.94%	110735266091
1-10-739-2580-91	Other Equip - Adm Tech Services	\$	-	\$	380	\$	380	\$	-	0.00%	110739258091
	Total Equipment and Capital	\$	277,119	\$	454,265	\$	280,837	\$	(173,428)	-38.18%	
	Dues and fees										Account Key
1-10-830-5100-91	Debt Service Interest	\$	342,391	\$	296,793	\$	252,702	\$	(44,091)	-14.86%	110830510091
1-10-810-2212-91	Dues & Memberships Curriculum	\$	290	\$	450	\$	670	\$	220	48.89%	110810221291
1-10-810-104A-91	Dues & Memberships Eng Lang Lrns	\$	164	\$	190	\$	205	\$	15	7.89%	110810104A91
1-10-810-2410-91	Dues & Memberships Central Office	\$	17,346	\$	15,299	\$	17,070	\$	1,771	11.58%	110810241091
	Total Dues and fees	\$	360,191	\$	312,732	\$	270,647	\$	(42,085)	-13.46%	
	Debt Service										Account Key
1-10-910-5100-91	Debt Service Principal	\$	1,705,000	\$	1,457,195	\$	1,441,055	\$	(16,140)	-1.11%	110910510091
	Total Debt Service	\$	1,705,000	\$	1,457,195	\$	1,441,055	\$	(16,140)	-1.11%	
	Total District	\$	14,751,927	\$	14,717,043	\$	14,389,724	\$	(327,320)	-2.22%	